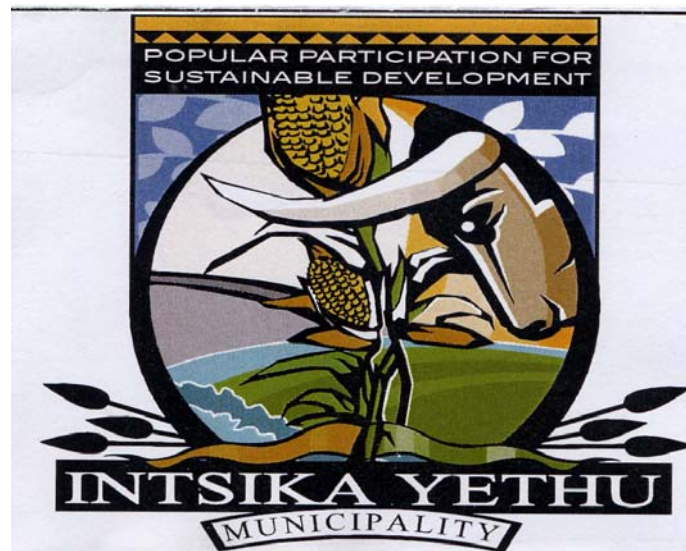












INTSIKA YETHU MUNICIPALITY

EC 135













FINAL BUDGET
FOR THE
FINANCIAL YEAR 2015/16














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FINAL BUDGET











Final Budget, Tariff Structure and IDP:-

Final Budget 2015/16:- The final budget was presented by CFO in the Council with the Schedule A spreadsheet

RESOLUTION:-

-  The final budget for Revenue is **R228,306** and Expenditure is **R 267,135**
-  Tabling of IDP 2012/2016: It was presented by the Mayor that the IDP was presented to the Council for Adoption and the processes were followed i.e. (Presentation to the Community Members).
-  Adoption of final Budget 2015/2016: it was presented by the Mayor. The summary of the budget was presented by the Mayor with the total of **R228, 306** both operational and capital expenditure budgets and for Revenue with the total of **R267, 135**.
-  The pieces of legislations that were considered in preparation of the draft budget are as follows: MFM Act 56 of 2003, Division of Revenue Bill 1 of 2015, MSA 32 of 2000 and Local Government: Municipal Property Rates Acts 6 of 2004 and Circular 74 & 75
-  Final Tariff Structure for 2015/2016: it was adopted as well.

The following tables were presented in the Council

-  EC135 Intsika Yethu - Table A1 Budget Summary
-  EC135 Intsika Yethu - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)
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EXECUTIVE SUMMARY

The development of the budget is informed by the key service delivery priorities as reflected in the IDP and the need to maintain the municipality's financial sustainability.

Intsika Yethu Municipality was guided by the National Treasury's MFMA Circular 74 & 75 which gives guidance on the preparation of 2015/16 Medium budgets and MTREF; it is in addition to MFMA budget Circular 70 that implies to municipalities in drafting their budget.

The IDP as the strategic document and the budget must enable the achievements of the IDP objectives. In order for the budget to be realistic and credible it should be aligned with the municipal IDP.

During the preparation of budget, the municipality has taken cognizance of the following challenges:

-  Low revenue base
-  Infrastructure backlogs that hinders the prioritization of projects

The capital budget consists of new projects in the Infrastructure directorate that will be funded from Municipal Infrastructure Grant (MIG) and another fraction will be funded from the municipal coffers but 85% of the projects will be funded under MIG.

The operating budget which is thus far the sensible component of the budget includes LED projects, Community services, corporate services, Finance and Technical services expenditure budget. The municipality has conducted road shows for draft budget in all wards in order for stakeholders to submit their inputs.

Below is the revenue that the municipality is anticipating to receive including the grants allocation from National Treasury;

Grants and Subsidies-operational

Equitable share

The municipality will receive **R145, 974,000.00** as equitable share excluding MIG, FMG and MSIG

MSIG

A sum of **R934, 000** as Municipal Systems Improvement Grant has been allocated to the municipality.

FMG

A sum of **R1, 675,000.00** will be received by the municipality.

MIG

A sum of **R40, 362,000.00** will be received by the municipality

These grants will be transferred to the municipality in three (3) tranches-July, Nov and March

Own Revenue

Property Rates Receipts

The municipality is anticipating to collect **R3,9m** on property rates

Services charges

Refuse Removal

The municipality has budgeted **R 404,940** as an anticipated amount to be received for refuse removal

Traffic Fines

The municipality has budgeted to collect **R287, 500** for traffic fines

Interest earned on outstanding debtors and external Investments

Through the preparation of the Projected Cash Flow, the municipality is able to project Surplus cash available for investment to earn interest as well as in the grants that will be received.

Interest earned is budgeted at an estimated amount of **R325, 428**, for Agency services is **R396, 725**

There is **R20m** grant from National Treasury for electrification; this grant is going to be transferred straight to the Municipality not to Eskom, the municipality will also receive the Incentive from Public Works (EPWP) amounting to **R1,2m** and also VAT for **R9,9m** that will be collected through payments (output) made by the municipality to the service provider.

Rent of equipment and facilities

The municipality has a plant, number of properties and land that is leased to business and other organizations, these businesses pay rent on monthly basis and there is also a municipal building around Cofimvaba (ERF 99) that has also been leased to the Managers and they are paying monthly rental that enhances the municipal revenue base as well

The rent to be collected on the plant is **R314, 465**, on the buildings is **R540, 785** and on facilities such as town hall hire is **R33,080**

Below is list of the rented offices/land:

Name of the lessee

- ANC Constituency Office in Cofimvaba
- Masibonisane Women's Project
- Doctor Mandile's practice
- SADTU
- Department of Public Works
- Alliance Property Group
- United National Breweries

Operating Revenue Framework

For Intsika Yethu Municipality to continue improving the quality of services provided to its citizens it needs to generate the required revenue. In these tough economic times strong revenue management is fundamental to the financial sustainability of every municipality. The reality is that we are faced with development backlogs and poverty. The expenditure required to address these challenges will inevitably exceed available funding; hence difficult choices have to be made in relation to tariff increases and balancing expenditures against realistically anticipated revenues.

The municipality's revenue strategy is built around the following key components:

- National Treasury's guidelines and macroeconomic policy;
- Growth in the Municipality and continued economic development;
- Efficient revenue management, which aims to ensure a 95 per cent annual collection rate for property rates and other key service charges;
- Achievement of full cost recovery of specific user charges especially in relation to trading services;
- Determining the tariff escalation rate by establishing/calculating the revenue requirement of each service;
- The municipality's Property Rates Policy approved in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA);
- Increase ability to extend new services and recover costs;
- The municipality's Indigent Policy and rendering of free basic services; and
- Tariff policies of the Municipality.

The following table is a summary of the 2015/16 MTREF (classified by main revenue source):

Summary of revenue classified by main revenue source

EC135 Intsika Yethu - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2015/16												Medium Term Revenue and Expenditure Framework			
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18	
Revenue by Vote																	
Vote 1 - Exco and Council																	
Vote 2 - Municipal Manager		3	3	3	3	3	3	3	3	3	3	3	3	2	33	35	37
Vote 3 - Corporate Services																	
Vote 4 - Infrastructure Planning and Development		5,106	5,106	5,106	5,106	5,106	5,106	5,106	5,106	5,106	5,106	5,106	5,106	5,106	61,273	69,852	80,194
Vote 5 - Community Services		231	231	231	231	231	231	231	231	231	231	231	231	230	2,767	2,930	3,094
Vote 6 - Budget and Treasury		54,738								54,738				(0)	164,215	173,904	183,642
Vote 7 - Local Economic Development		2	2	2	2	2	2	2	2	2	2	2	2	20	21	22	
Vote 8 - Water Services																	
Vote 9 - [NAME OF VOTE 9]																	
Vote 10 - [NAME OF VOTE 10]																	
Vote 11 - [NAME OF VOTE 11]																	
Vote 12 - [NAME OF VOTE 12]																	
Vote 13 - [NAME OF VOTE 13]																	
Vote 14 - [NAME OF VOTE 14]																	
Vote 15 - [NAME OF VOTE 15]																	
Total Revenue by Vote		60,079	5,341	5,341	5,341	60,079	5,341	5,341	5,341	60,079	5,341	5,341	5,340	228,307	246,742	266,989	
Expenditure by Vote to be appropriated																	
Vote 1 - Exco and Council		1,897	1,897	1,897	1,897	1,897	1,897	1,897	1,897	1,897	1,897	1,897	1,897	1,897	22,769	24,112	25,462
Vote 2 - Municipal Manager		1,276	1,276	1,276	1,276	1,276	1,276	1,276	1,276	1,276	1,276	1,276	1,276	1,276	15,316	16,220	17,128
Vote 3 - Corporate Services		1,527	1,527	1,527	1,527	1,527	1,527	1,527	1,527	1,527	1,527	1,527	1,527	18,323	19,404	20,491	
Vote 4 - Infrastructure Planning and Development		8,730	8,730	8,730	8,730	8,730	8,730	8,730	8,730	8,730	8,730	8,730	8,730	104,756	110,937	117,149	
Vote 5 - Community Services		2,049	2,049	2,049	2,049	2,049	2,049	2,049	2,049	2,049	2,049	2,049	2,049	24,585	26,036	27,494	
Vote 6 - Budget and Treasury		5,755	5,755	5,755	5,755	5,755	5,755	5,755	5,755	5,755	5,755	5,755	5,754	69,056	73,130	77,225	
Vote 7 - Local Economic Development		1,028	1,028	1,028	1,028	1,028	1,028	1,028	1,028	1,028	1,028	1,028	1,028	12,330	13,058	13,789	
Vote 8 - Water Services																	
Vote 9 - [NAME OF VOTE 9]																	
Vote 10 - [NAME OF VOTE 10]																	
Vote 11 - [NAME OF VOTE 11]																	
Vote 12 - [NAME OF VOTE 12]																	
Vote 13 - [NAME OF VOTE 13]																	
Vote 14 - [NAME OF VOTE 14]																	
Vote 15 - [NAME OF VOTE 15]																	
Total Expenditure by Vote		22,261	22,261	22,261	22,261	22,261	22,261	22,261	22,261	22,261	22,261	22,261	22,262	267,135	282,896	298,739	
Surplus/(Deficit) before assoc.		37,818	(16,920)	(16,920)	(16,920)	37,818	(16,920)	(16,920)	(16,920)	37,818	(16,920)	(16,920)	(16,922)	(38,829)	(36,155)	(31,749)	
Taxation																	
Attributable to minorities																	
Share of surplus/ (deficit) of associate																	
Surplus/(Deficit)	1	37,818	(16,920)	(16,920)	(16,920)	37,818	(16,920)	(16,920)	(16,920)	37,818	(16,920)	(16,920)	(16,922)	(38,829)	(36,155)	(31,749)	

In line with the formats prescribed by the Municipal Budget and Reporting Regulations, capital transfers and contributions are excluded from the operating statement, as inclusion of these revenue sources would distort the calculation of the operating surplus/deficit.

Operating Transfers and Grant Receipts

EC135 Intsika Yethu - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		80,694	108,514	122,682	126,382	-	126,382	169,850	176,104	183,527
Local Government Equitable Share		78,404	88,676	99,780	115,999		115,999	145,974	146,337	145,352
EPWP Incentive			1,000	1,000	1,849		1,849	1,271		
Finance Management		1,500	1,500	1,550	1,600		1,600	1,675	1,810	2,145
Municipal Systems Improvement		790	800	890	934		934	930	957	1,030
Integrated National Electrification Programme			16,538	19,462	6,000		6,000	20,000	27,000	35,000
Other transfers/grants [insert description]										
Provincial Government:		-	-	-	-	-	-	-	-	-
Other transfers/grants [insert description]										
District Municipality:		21,483	5,187	13,698	-	-	-	-	-	-
Water services grant		(6,943)								
CHDM GRANT		28,340	5,187	13,698						
LED PROJECTS		85								
Other grant providers:		86	640	877	-	-	-	-	-	-
LG SETA		86	640	877						
Total Operating Transfers and Grants	5	102,263	114,341	137,257	126,382	-	126,382	169,850	176,104	183,527
Capital Transfers and Grants										
National Government:		25,935	30,460	36,043	38,856	-	38,856	40,632	41,888	44,176
Municipal Infrastructure Grant (MIG)		25,935	30,460	36,043	38,856		38,856	40,632	41,888	44,176
Other capital transfers/grants [insert desc]										
Provincial Government:		-	-	-	-	-	-	-	-	-
Other capital transfers/grants [insert description]										
District Municipality:		-	-	-	-	-	-	-	-	-
Water services grant										
Other grant providers:		-	-	-	-	-	-	-	-	-
LG SETA										
Total Capital Transfers and Grants	5	25,935	30,460	36,043	38,856	-	38,856	40,632	41,888	44,176
TOTAL RECEIPTS OF TRANSFERS & GRANTS		128,198	144,801	173,300	165,238	-	165,238	210,482	217,992	227,703

Tariff-setting is a pivotal and strategic part of the compilation of any budget. When rates, tariffs and other charges were revised, local economic conditions, input costs and the affordability of services were taken into account to ensure the financial sustainability of the Municipality.

Property Rates

Property rates cover the cost of the provision of general services. Determining the effective property rate tariff is therefore an integral part of the municipality's budgeting process.

The following stipulations in the Property Rates Policy are highlighted:

- The rate-able property concerned must be occupied only by the applicant and his/her spouse, if any, and by dependents without income;
- The applicant must submit proof of his/her age and identity and, in the case of a physically or mentally handicapped person, proof of certification by a Medical Officer of Health, also proof of the annual income from a social pension;
- The applicant's account must be paid in full, or if not, an arrangement to pay the debt should be in place; and
- The property must be categorized as residential.

The category of rate-able properties for purposes of levying rates and the proposed rates for the 2015/16 financial year from 1 July 2015 is contained below:

Comparison of proposed rates to levied for the 2015/16 financial year

	2014/15	2015/16	2016/17
On total value of property			
Government	0,012	0,012	0,012
Business	0,008	0,008	0,008
Residential	0,004	0,004	0,004

Refuse Removal and Impact of Tariff Increases

A 4,8 per cent increase in the waste removal tariff is proposed from 1 July 2015

Operating Expenditure Framework

The Municipality's expenditure framework for the 2015/16 budget and MTREF is informed by the following:

- The asset renewal strategy and the repairs and maintenance plan;
- Balanced budget constraint (operating expenditure should not exceed operating revenue except if there are budget non cash items)
- The capital programme is aligned to the asset renewal strategy and backlog eradication plan;

The following table is a high level summary of the 2015/16 budget and MTREF (classified per main type of operating expenditure):

EC135 Intsika Yethu - Table A1 Budget Summary

Description	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousands										
Financial Performance										
Property rates	3 726	3 163	3 181	4 865	(2 537)	2 328	-	3 919	4 150	4 383
Service charges	2 899	488	518	12 776	(1 408)	11 368	-	10 345	429	453
Investment revenue	49	840	1 799	299	-	299	-	325	345	364
Transfers recognised - operational	102 263	97 803	117 795	120 382	-	120 382	-	149 950	158 691	167 578
Other own revenue	6 956	5 909	7 376	3 251	-	3 251	-	63 867	67 635	71 618
Total Revenue (excluding capital transfers and contributions)	115 894	108 203	130 669	141 573	(3 945)	137 628	-	228 307	231 250	244 395
Employee costs	63 858	61 624	73 444	64 053	(6 785)	57 267	-	75 158	79 593	84 050
Remuneration of councillors	5 048	11 539	12 729	13 622	-	13 622	-	14 167	15 003	15 843
Depreciation & asset impairment	32 829	32 907	32 857	35 000	-	35 000	-	37 030	39 215	41 411
Finance charges	619	497	541	190	336	526	-	1 058	1 120	1 183
Materials and bulk purchases	4 551	926	2 302	7 442	-	7 442	-	-	-	-
Transfers and grants	6 350	-	-	-	-	-	-	4 680	4 956	5 234
Other expenditure	79 462	43 265	51 611	57 966	(80)	31 631	-	135 042	143 010	151 018
Total Expenditure	192 716	150 758	173 484	178 273	(6 529)	145 488	-	267 135	282 896	298 739
Surplus/(Deficit)	(76 822)	(42 555)	(42 815)	(36 700)	2 584	(7 860)	-	(38 829)	(51 646)	(54 343)
Transfers recognised - capital	25 935	46 997	55 506	-	-	-	-	-	-	-
Contributions recognised - capital & contributed	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	(50 887)	4 443	12 691	(36 700)	2 584	(7 860)	-	(38 829)	(51 646)	(54 343)
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	(50 887)	4 443	12 691	(36 700)	2 584	(7 860)	-	(38 829)	(51 646)	(54 343)
Capital expenditure & funds sources										
Capital expenditure	78 197	83 893	57 966	6 389	(2 601)	3 789	-	71 589	75 813	80 059
Transfers recognised - capital	25 935	46 997	55 506	44 856	-	44 856	-	60 362	68 888	79 176
Public contributions & donations	-	-	-	-	-	-	-	-	-	-
Borrowing	-	-	-	-	-	-	-	-	-	-
Internally generated funds	52 262	36 896	2 460	6 443	-	6 443	-	11 227	11 890	12 556
Total sources of capital funds	78 197	83 893	57 966	51 299	-	51 299	-	71 589	80 778	91 732
Financial position										
Total current assets	36 677	65 672	79 709	-	-	-	-	-	-	-
Total non current assets	529 071	495 731	510 717	-	-	-	-	-	-	-
Total current liabilities	32 015	27 040	43 778	-	-	-	-	-	-	-
Total non current liabilities	8 763	8 377	7 972	-	-	-	-	-	-	-
Community wealth/Equity	524 970	525 985	538 676	-	-	-	-	-	-	-
Cash flows										
Net cash from (used) operating	292 901	52 867	56 587	(36 700)	(10 474)	(47 174)	-	(0)	(10 527)	(10 921)
Net cash from (used) investing	(306 794)	(51 916)	(48 325)	-	-	-	-	(38 829)	(41 120)	(43 381)
Net cash from (used) financing	9 333	(390)	(257)	-	-	-	-	-	-	-
Cash/cash equivalents at the year end	6 859	8 009	16 014	(36 700)	(10 474)	(47 174)	-	(38 829)	(90 475)	(144 777)
Cash backing/surplus reconciliation										
Cash and investments available	6 859	80 804	87 884	-	-	-	-	-	-	-
Application of cash and investments	(589 223)	7 699	9 824	-	-	-	-	-	-	-
Balance - surplus (shortfall)	596 082	73 105	78 059	-	-	-	-	-	-	-
Asset management										
Asset register summary (WDV)	528 715	422 458	438 488	-	-	-	-	-	-	-
Depreciation & asset impairment	32 829	32 907	32 857	35 000	-	35 000	37 030	37 030	39 215	41 411
Renewal of Existing Assets	-	-	-	44 856	-	-	-	2 223	2 354	2 486
Repairs and Maintenance	3 432	926	2 302	6 691	-	-	8 774	8 774	9 292	9 812
Free services										
Cost of Free Basic Services provided	-	-	-	0	-	-	0	0	0	0
Revenue cost of free services provided	-	-	-	-	-	-	-	-	-	-
Households below minimum service level										
Water:	-	-	-	-	-	-	-	-	-	-
Sanitation/sewerage:	-	-	-	-	-	-	-	-	-	-
Energy:	-	-	-	-	-	-	14	14	2	2
Refuse:	-	-	-	-	-	-	39	39	10	11

Summary of operating revenue and expenditure by standard classification item

EC135 Intsika Yethu - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Revenue - Standard										
<i>Governance and administration</i>		89,445	99,321	113,041	136,007	(3,945)	87,206	164,248	173,938	183,679
Executive and council		-	-	-	30	-	-	33	35	37
Budget and treasury office		89,359	98,681	112,164	135,977	(3,945)	87,206	164,215	173,904	183,642
Corporate services		86	640	877	-	-	-	-	-	-
<i>Community and public safety</i>		1,762	2,524	2,769	2,359	-	2,359	2,767	2,930	3,094
Community and social services		1,762	2,524	2,769	2,359	-	2,359	2,767	2,930	3,094
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		55,118	53,355	70,365	48,063	-	48,063	61,293	69,540	79,865
Planning and development		28,425	5,187	13,698	18	-	18	20	21	22
Road transport		26,693	48,168	56,667	48,044	-	48,044	61,273	69,519	79,843
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		(4,496)	-	-	-	-	-	-	-	-
Electricity		-	-	-	-	-	-	-	-	-
Water		(6,298)	-	-	-	-	-	-	-	-
Waste water management		1,802	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
<i>Other</i>	4	-	-	-	-	-	-	-	-	-
Total Revenue - Standard	2	141,829	155,201	186,175	186,429	(3,945)	137,628	228,307	246,409	266,638
Expenditure - Standard										
<i>Governance and administration</i>		188,165	149,832	171,182	118,665	(1,332)	117,332	125,464	132,866	140,307
Executive and council		5,048	11,539	12,729	35,749	(2,817)	32,932	38,085	40,332	42,590
Budget and treasury office		119,260	76,669	85,009	65,195	3,621	68,816	69,056	73,130	77,225
Corporate services		63,858	61,624	73,444	17,721	(2,137)	15,584	18,323	19,404	20,491
<i>Community and public safety</i>		-	-	-	19,537	(215)	19,322	24,585	26,036	27,494
Community and social services		-	-	-	19,537	(215)	19,322	24,585	26,036	27,494
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		3,432	926	2,302	84,926	(4,982)	8,833	117,086	123,994	130,938
Planning and development		-	-	-	11,504	(2,661)	8,813	12,330	13,058	13,789
Road transport		3,432	926	2,302	73,423	(2,321)	20	104,756	110,937	117,149
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		1,118	-	-	-	-	-	-	-	-
Electricity		-	-	-	-	-	-	-	-	-
Water		1,118	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
<i>Other</i>	4	-	-	-	-	-	-	-	-	-
Total Expenditure - Standard	3	192,716	150,758	173,484	223,129	(6,529)	145,488	267,135	282,896	298,739
Surplus/(Deficit) for the year		(50,887)	4,443	12,691	(36,700)	2,584	(7,860)	(38,829)	(36,488)	(32,101)

The budgeted allocation for employee related costs for the 2015/16 financial year totals

R89, 325 (including Councilor's remuneration). The collective wage agreement has come to an end so the municipality has budgeted for the 4% increase on personnel costs

Priority given to repairs and maintenance

Aligned to the priority being given to preserving and maintaining the Municipality's current infrastructure, the 2015/16 budget and MTREF provide for extensive growth in the area of asset maintenance, as informed by the asset renewal strategy and repairs and maintenance plan of the Municipality.

In terms of the Municipal Budget and Reporting Regulations, operational repairs and maintenance is not considered a direct expenditure driver but an outcome of certain other expenditures, such as remuneration, purchases of materials and contracted services.

Considering these cost drivers, the following table is a consolidation of all the expenditures associated with repairs and maintenance:

The table below provides a breakdown of the repairs and maintenance in relation to asset class:

Operational Repairs and Maintenance

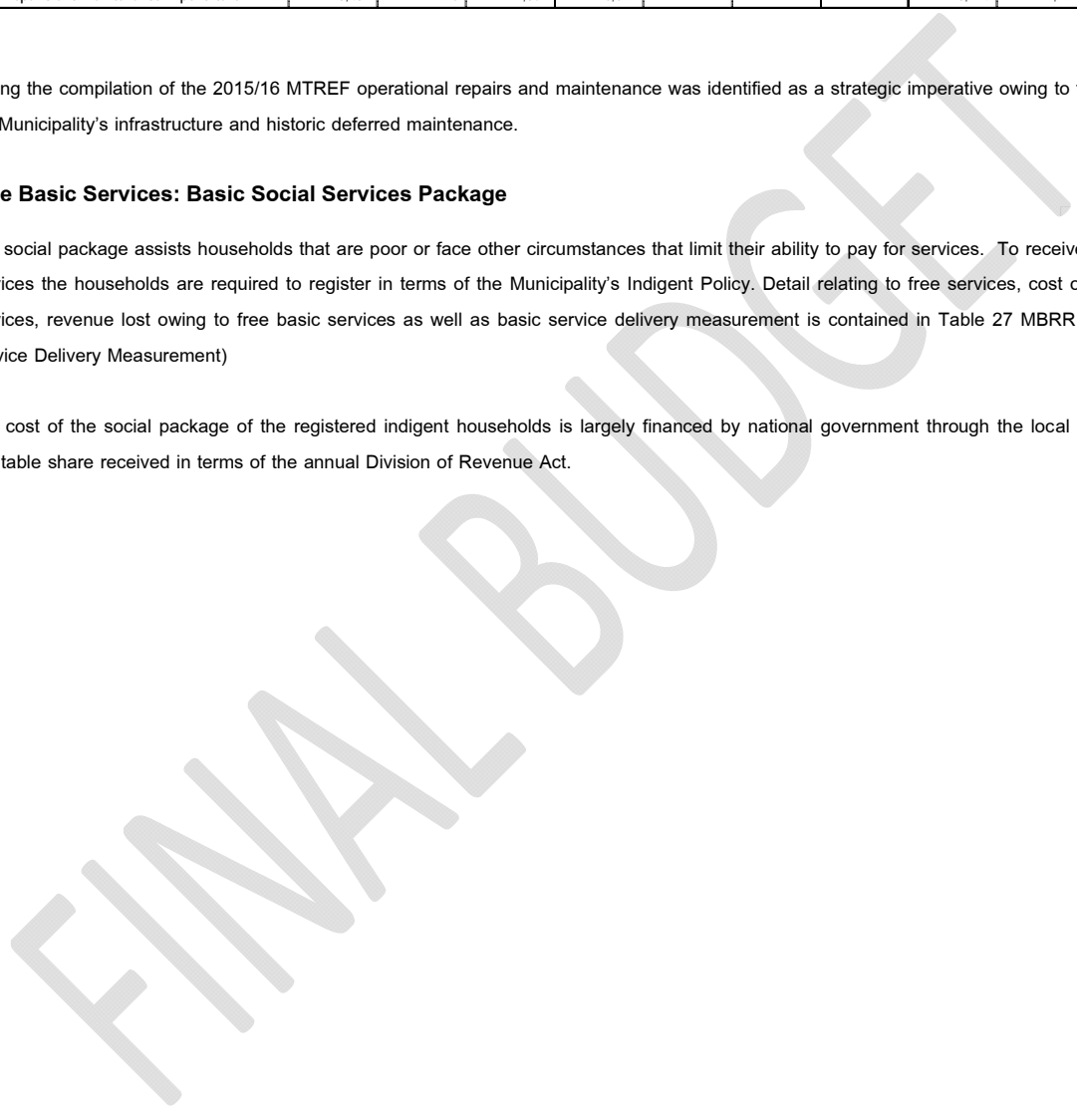
Repairs and Maintenance	8										
Employee related costs											
Other materials											
Contracted Services											
Other Expenditure		3,432	926	2,302	6,691				8,774	9,292	9,812
Total Repairs and Maintenance Expenditure	9	3,432	926	2,302	6,691	-	-	-	8,774	9,292	9,812

During the compilation of the 2015/16 MTREF operational repairs and maintenance was identified as a strategic imperative owing to the aging of the Municipality's infrastructure and historic deferred maintenance.

Free Basic Services: Basic Social Services Package

The social package assists households that are poor or face other circumstances that limit their ability to pay for services. To receive these free services the households are required to register in terms of the Municipality's Indigent Policy. Detail relating to free services, cost of free basis services, revenue lost owing to free basic services as well as basic service delivery measurement is contained in Table 27 MBRR A10 (Basic Service Delivery Measurement)

The cost of the social package of the registered indigent households is largely financed by national government through the local government equitable share received in terms of the annual Division of Revenue Act.



Capital expenditure

The following table provides a breakdown of budgeted capital expenditure by vote:

EC135 Intsika Yethu - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
Vote 1 - Exco and Council		-	-	-	-	-	-	-	-	-	-
Vote 2 - Municipal Manager		-	-	-	-	-	-	-	-	-	-
Vote 3 - Corporate Services		-	-	-	-	-	-	-	-	-	-
Vote 4 - Infrastructure Planning and Development		78 197	83 893	57 966	38 856	-	38 856	-	60 362	68 888	79 176
Vote 5 - Community Services		-	-	-	-	-	-	-	-	-	-
Vote 6 - Budget and Treasury		-	-	-	-	-	-	-	-	-	-
Vote 7 - Local Economic Development		-	-	-	-	-	-	-	-	-	-
Vote 8 - Water Services		-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	7	78 197	83 893	57 966	38 856	-	38 856	-	60 362	68 888	79 176
Single-year expenditure to be appropriated	2										
Vote 1 - Exco and Council		-	-	-	16	(19)	(3)	-	1 026	1 087	1 148
Vote 2 - Municipal Manager		-	-	-	8	-	-	-	-	-	-
Vote 3 - Corporate Services		306	1 108	1 477	1 292	-	1 292	-	1 408	1 491	1 574
Vote 4 - Infrastructure Planning and Development		71 913	76 826	55 953	8 045	(1 300)	6 745	-	5 120	5 422	5 725
Vote 5 - Community Services		5 640	5 640	486	1 503	(15)	1 488	-	1 741	1 844	1 947
Vote 6 - Budget and Treasury		338	318	51	18	(16)	2	-	20	21	22
Vote 7 - Local Economic Development		-	-	-	1 562	(1 252)	310	-	1 913	2 026	2 139
Vote 8 - Water Services		-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total		78 197	83 893	57 966	12 443	(2 601)	9 835	-	11 227	11 890	12 556
Total Capital Expenditure - Vote		156 394	167 786	115 932	51 299	(2 601)	48 691	-	71 589	80 778	91 732
Capital Expenditure - Standard											
Governance and administration		644	1 426	1 527	732	(34)	698	-	2 454	2 598	2 744
Executive and council		-	-	-	331	(19)	313	-	1 026	1 087	1 148
Budget and treasury office		338	318	51	248	(16)	233	-	20	21	22
Corporate services		306	1 108	1 477	1 52	-	1 52	-	1 408	1 491	1 574
Community and public safety		5 640	5 640	486	235	(15)	220	-	1 741	1 844	1 947
Community and social services		5 640	5 640	486	235	(15)	220	-	1 741	1 844	1 947
Sport and recreation		-	-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-
Economic and environmental services		71 913	76 826	55 953	5 423	(2 552)	2 871	-	67 395	71 371	75 368
Planning and development		-	-	-	466	(1 252)	(786)	-	1 913	2 026	2 139
Road transport		71 913	76 826	55 953	4 957	(1 300)	3 657	-	65 482	69 345	73 228
Environmental protection		-	-	-	-	-	-	-	-	-	-
Trading services		-	-	-	-	-	-	-	-	-	-
Electricity		-	-	-	-	-	-	-	-	-	-
Water		-	-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Standard	3	78 197	83 893	57 966	6 389	(2 601)	3 789	-	71 589	75 813	80 059
Funded by:											
National Government		25 935	46 997	55 506	44 856	-	44 856	-	60 362	68 888	79 176
Provincial Government		-	-	-	-	-	-	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-
Other transfers and grants		-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	4	25 935	46 997	55 506	44 856	-	44 856	-	60 362	68 888	79 176
Public contributions & donations	5	-	-	-	-	-	-	-	-	-	-
Borrowing	6	-	-	-	-	-	-	-	-	-	-
Internally generated funds		52 262	36 896	2 460	6 443	-	6 443	-	11 227	11 890	12 556
Total Capital Funding	7	78 197	83 893	57 966	51 299	-	51 299	-	71 589	80 778	91 732

Annual Budget Tables - Parent Municipality

The following eighteen pages present the ten main budget tables as required in terms of section 8 of the Municipal Budget and Reporting Regulations. These tables set out the municipality's 2015/16 budget and MTREF as approved by the Council. Each table is accompanied by *explanatory notes* on the facing page.

FINAL BUDGET

Explanatory notes to MBRR Table A1 - Budget Summary

Table A1 is a budget summary and provides a concise overview of the Municipality's budget from all of the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).

EC135 Intsika Yethu - Table A1 Budget Summary

Description	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousands										
Financial Performance										
Property rates	3,726	3,163	3,181	4,865	(2,537)	2,328	-	3,919	4,150	4,383
Service charges	2,899	488	518	12,776	(1,408)	11,368	-	11,067	429	453
Investment revenue	49	840	1,799	299	-	299	-	325	345	364
Transfers recognised - operational	102,263	97,803	117,795	120,382	-	120,382	-	149,850	149,104	148,530
Other own revenue	6,956	5,909	7,376	3,251	-	3,251	-	2,514	2,662	2,811
Total Revenue (excluding capital transfers and contributions)	115,894	108,203	130,669	141,573	(3,945)	137,628	-	167,675	156,690	156,541
Employee costs	63,858	61,624	73,444	64,053	(6,785)	57,267	-	75,158	79,593	84,050
Remuneration of councillors	5,048	11,539	12,729	13,622	-	13,622	-	14,167	15,003	15,843
Depreciation & asset impairment	32,829	32,907	32,857	35,000	-	35,000	-	37,030	39,215	41,411
Finance charges	619	497	541	190	336	526	-	201	213	225
Materials and bulk purchases	4,551	926	2,302	7,442	-	7,442	-	-	-	-
Transfers and grants	6,350	-	-	-	-	-	-	4,680	4,956	5,234
Other expenditure	79,462	43,265	51,611	57,966	(80)	31,631	-	75,267	79,707	84,171
Total Expenditure	192,716	150,758	173,484	178,273	(6,529)	145,488	-	206,503	218,687	230,933
Surplus/(Deficit)	(76,822)	(42,555)	(42,815)	(36,700)	2,584	(7,860)	-	(38,828)	(61,997)	(74,393)
Transfers recognised - capital	25,935	46,997	55,506	-	-	-	-	60,632	68,888	79,176
Contributions recognised - capital & contributed a	-	-	-	-	-	-	-	-	60,246	-
Surplus/(Deficit) after capital transfers & contributions	(50,887)	4,443	12,691	(36,700)	2,584	(7,860)	-	21,804	67,137	4,783
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	(50,887)	4,443	12,691	(36,700)	2,584	(7,860)	-	21,804	67,137	4,783
Capital expenditure & funds sources										
Capital expenditure	78,197	83,893	57,966	6,389	(2,601)	3,789	-	71,974	76,221	80,489
Transfers recognised - capital	25,935	46,997	55,506	44,856	-	44,856	-	60,362	68,888	79,176
Public contributions & donations	-	-	-	-	-	-	-	-	-	-
Borrowing	-	-	-	-	-	-	-	-	-	-
Internally generated funds	52,262	36,896	2,460	6,443	-	6,443	-	11,612	12,298	12,986
Total sources of capital funds	78,197	83,893	57,966	51,299	-	51,299	-	71,974	81,186	92,162
Financial position										
Total current assets	36,677	65,672	79,709	-	-	-	-	-	-	-
Total non current assets	529,071	495,731	510,717	-	-	-	-	-	-	-
Total current liabilities	32,015	27,040	43,778	-	-	-	-	-	-	-
Total non current liabilities	8,763	8,377	7,972	-	-	-	-	-	-	-
Community wealth/Equity	524,970	525,985	538,676	-	-	-	-	567,233	-	-
Cash flows										
Net cash from (used) operating	292,901	52,867	56,587	(36,700)	(10,474)	(47,174)	-	21,803	6,890	4,783
Net cash from (used) investing	(306,794)	(51,916)	(48,325)	-	-	-	-	(60,632)	(68,888)	(79,176)
Net cash from (used) financing	9,333	(390)	(257)	-	-	-	-	-	-	-
Cash/cash equivalents at the year end	6,859	8,009	16,014	(36,700)	(10,474)	(47,174)	-	(38,829)	(100,826)	(175,220)
Cash backing/surplus reconciliation										
Cash and investments available	6,859	80,804	87,884	-	-	-	-	-	-	-
Application of cash and investments	(589,223)	7,699	9,824	-	-	-	-	-	-	-
Balance - surplus (shortfall)	596,082	73,105	78,059	-	-	-	-	-	-	-
Asset management										
Asset register summary (WDV)	528,715	422,458	438,488	-	-	-	-	-	-	-
Depreciation & asset impairment	32,829	32,907	32,857	35,000	-	35,000	37,030	37,030	39,215	41,411
Renewal of Existing Assets	-	-	-	44,856	-	-	-	2,608	2,762	2,916
Repairs and Maintenance	3,432	926	2,302	6,691	-	-	8,774	8,774	9,292	9,812
Free services										
Cost of Free Basic Services provided	-	-	-	0	-	-	0	0	0	0
Revenue cost of free services provided	-	-	-	-	-	-	-	-	-	-
Households below minimum service level										
Water:	-	-	-	-	-	-	-	-	-	-
Sanitation/sewerage:	-	-	-	-	-	-	-	-	-	-
Energy:	-	-	-	-	-	-	14	14	2	2
Refuse:	-	-	-	-	-	-	39	39	10	11

MBRR Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)

Table A2 is a view of the budgeted financial performance in relation to revenue and expenditure per standard classification. Municipal revenue, operating expenditure and capital expenditure are then classified in terms of each of these functional areas which enables the National Treasury to compile 'whole of government' reports.

Note the Total Revenue on this table includes capital revenues (Transfers recognized – capital) and so does not balance to the operating revenue shown on Table A4.

Note that as a general principle the revenues for the Trading Services should exceed their expenditures. As already noted above, the municipality will be undertaking a detailed study of this function to explore ways of improving efficiencies and provide a basis for re-evaluating the function's tariff structure.

EC135 Intsika Yethu - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Revenue - Standard	1									
<i>Governance and administration</i>		89,445	99,321	113,041	136,007	(3,945)	87,206	164,248	173,938	183,679
Executive and council		-	-	-	30	-	-	33	35	37
Budget and treasury office		89,359	98,681	112,164	135,977	(3,945)	87,206	164,215	173,904	183,642
Corporate services		86	640	877	-	-	-	-	-	-
<i>Community and public safety</i>		1,762	2,524	2,769	2,359	-	2,359	2,767	2,930	3,094
Community and social services		1,762	2,524	2,769	2,359	-	2,359	2,767	2,930	3,094
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		55,118	53,355	70,365	48,063	-	48,063	61,293	69,540	79,865
Planning and development		28,425	5,187	13,698	18	-	18	20	21	22
Road transport		26,693	48,168	56,667	48,044	-	48,044	61,273	69,519	79,843
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		(4,496)	-	-	-	-	-	-	-	-
Electricity		-	-	-	-	-	-	-	-	-
Water		(6,298)	-	-	-	-	-	-	-	-
Waste water management		1,802	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
<i>Other</i>	4	-	-	-	-	-	-	-	-	-
Total Revenue - Standard	2	141,829	155,201	186,175	186,429	(3,945)	137,628	228,307	246,409	266,638
Expenditure - Standard										
<i>Governance and administration</i>		188,165	149,832	171,182	118,665	(1,332)	117,332	125,464	132,866	140,307
Executive and council		5,048	11,539	12,729	35,749	(2,817)	32,932	38,085	40,332	42,590
Budget and treasury office		119,260	76,669	85,009	65,195	3,621	68,816	69,056	73,130	77,225
Corporate services		63,858	61,624	73,444	17,721	(2,137)	15,584	18,323	19,404	20,491
<i>Community and public safety</i>		-	-	-	19,537	(215)	19,322	24,585	26,036	27,494
Community and social services		-	-	-	19,537	(215)	19,322	24,585	26,036	27,494
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		3,432	926	2,302	84,926	(4,982)	8,833	117,086	123,994	130,938
Planning and development		-	-	-	11,504	(2,661)	8,813	12,330	13,058	13,789
Road transport		3,432	926	2,302	73,423	(2,321)	20	104,756	110,937	117,149
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		1,118	-	-	-	-	-	-	-	-
Electricity		-	-	-	-	-	-	-	-	-
Water		1,118	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
<i>Other</i>	4	-	-	-	-	-	-	-	-	-
Total Expenditure - Standard	3	192,716	150,758	173,484	223,129	(6,529)	145,488	267,135	282,896	298,739
Surplus/(Deficit) for the year		(50,887)	4,443	12,691	(36,700)	2,584	(7,860)	(38,829)	(36,488)	(32,101)

MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

Table A3 is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organizational structure of the Municipality.

EC135 Intsika Yethu - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Revenue by Vote	1									
Vote 1 - Exco and Council		-	-	-	-	-	-	-	-	-
Vote 2 - Municipal Manager		-	-	-	30	-	-	33	35	37
Vote 3 - Corporate Services		86	640	877	-	-	-	-	-	-
Vote 4 - Infrastructure Planning and Development		26,693	48,168	56,667	48,044	-	48,044	61,273	69,852	80,194
Vote 5 - Community Services		1,762	2,524	2,769	2,359	-	2,359	2,767	2,930	3,094
Vote 6 - Budget and Treasury		89,359	98,681	112,164	135,977	(3,945)	87,206	164,215	173,904	183,642
Vote 7 - Local Economic Development		28,425	5,187	13,698	18	-	18	20	21	22
Vote 8 - Water Services		(4,496)	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	141,829	155,201	186,175	186,429	(3,945)	137,628	228,307	246,742	266,989
Expenditure by Vote to be appropriated	1									
Vote 1 - Exco and Council		5,048	11,539	12,729	22,097	(2,446)	19,651	22,769	24,112	25,462
Vote 2 - Municipal Manager		-	-	-	13,652	(371)	13,281	15,316	16,220	17,128
Vote 3 - Corporate Services		63,858	61,624	73,444	17,721	(2,137)	15,584	18,323	19,404	20,491
Vote 4 - Infrastructure Planning and Development		3,432	926	2,302	73,423	(2,321)	20	104,756	110,937	117,149
Vote 5 - Community Services		-	-	-	19,537	(215)	19,322	24,585	26,036	27,494
Vote 6 - Budget and Treasury		119,260	76,669	85,009	65,195	3,621	68,816	69,056	73,130	77,225
Vote 7 - Local Economic Development		-	-	-	11,504	(2,661)	8,813	12,330	13,058	13,789
Vote 8 - Water Services		1,118	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	192,716	150,758	173,484	223,129	(6,529)	145,488	267,135	282,896	298,739
Surplus/(Deficit) for the year	2	(50,887)	4,443	12,691	(36,700)	2,584	(7,860)	(38,829)	(36,155)	(31,749)

MBRR Table A4 - Budgeted Financial Performance (revenue and expenditure)

EC135 Intsika Yethu - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Revenue By Source											
Property rates	2	3 726	3 163	3 181	4 865	(2 537)	2 328	-	3 919	4 150	4 383
Property rates - penalties & collection charges											
Service charges - electricity revenue	2	-	-	-	-	-	-	-	-	-	-
Service charges - water revenue	2	645	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	2	1 802	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	2	453	488	518	234	-	234	-	405	429	453
Service charges - other					12 542	(1 408)	11 134		9 940		
Rental of facilities and equipment		758	1 171	1 162	237		237		110	116	123
Interest earned - external investments		49	840	1 799	299		299		325	345	364
Interest earned - outstanding debtors											
Dividends received											
Fines			398	408	250		250		288	304	322
Licences and permits		847	1 638	1 843	1 400		1 400		1 526	1 616	1 707
Agency services		462			364		364		397	420	444
Transfers recognised - operational		102 263	97 803	117 795	120 382		120 382		149 850	158 691	167 578
Other revenue	2	4 799	2 317	3 964	1 000	-	1 000	-	61 547	65 178	69 023
Gains on disposal of PPE		91	385	-							
Total Revenue (excluding capital transfers and contributions)		115 894	108 203	130 669	141 573	(3 945)	137 628	-	228 307	231 250	244 395
Expenditure By Type											
Employee related costs	2	63 858	61 624	73 444	64 053	(6 785)	57 267	-	75 158	79 593	84 050
Remuneration of councillors		5 048	11 539	12 729	13 622		13 622		14 167	15 003	15 843
Debt impairment	3	-	3 676	1 502	1 700		1 700		1 799	1 905	2 011
Depreciation & asset impairment	2	32 829	32 907	32 857	35 000	-	35 000	-	37 030	39 215	41 411
Finance charges		619	497	541	190	336	526		1 058	1 120	1 183
Bulk purchases	2	1 118	-	-	-	-	-	-	-	-	-
Other materials	8	3 432	926	2 302	7 442		7 442				
Contracted services		-	-	-	6 231	-	6 231	-	5 779	6 119	6 462
Transfers and grants		6 350	-	-	-	-	-	-	4 680	4 956	5 234
Other expenditure	4, 5	79 462	39 589	49 625	50 035	(80)	49 955	-	127 465	134 985	142 545
Loss on disposal of PPE		-	-	483			(26 255)				
Total Expenditure		192 716	150 758	173 484	178 273	(6 529)	145 488	-	267 135	282 896	298 739
Surplus/(Deficit)		(76 822)	(42 555)	(42 815)	(36 700)	2 584	(7 860)	-	(38 829)	(51 646)	(54 343)
Transfers recognised - capital		25 935	46 997	55 506							
Contributions recognised - capital	6	-	-	-	-	-	-	-	-	-	-
Contributed assets											
Surplus/(Deficit) after capital transfers & contributions		(50 887)	4 443	12 691	(36 700)	2 584	(7 860)	-	(38 829)	(51 646)	(54 343)
Taxation											
Surplus/(Deficit) after taxation		(50 887)	4 443	12 691	(36 700)	2 584	(7 860)	-	(38 829)	(51 646)	(54 343)
Attributable to minorities											
Surplus/(Deficit) attributable to municipality		(50 887)	4 443	12 691	(36 700)	2 584	(7 860)	-	(38 829)	(51 646)	(54 343)
Share of surplus/ (deficit) of associate	7										
Surplus/(Deficit) for the year		(50 887)	4 443	12 691	(36 700)	2 584	(7 860)	-	(38 829)	(51 646)	(54 343)

MBRR Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source

EC135 Intsika Yethu - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand	1										
Capital expenditure - Vote											
Multi-year expenditure - to be appropriated	2										
Vote 1 - Exco and Council		-	-	-	-	-	-	-	-	-	-
Vote 2 - Municipal Manager		-	-	-	-	-	-	-	-	-	-
Vote 3 - Corporate Services		-	-	-	-	-	-	-	-	-	-
Vote 4 - Infrastructure Planning and Development		78 197	83 893	57 966	38 856	-	38 856	-	60 362	68 888	79 176
Vote 5 - Community Services		-	-	-	-	-	-	-	-	-	-
Vote 6 - Budget and Treasury		-	-	-	-	-	-	-	-	-	-
Vote 7 - Local Economic Development		-	-	-	-	-	-	-	-	-	-
Vote 8 - Water Services		-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	7	78 197	83 893	57 966	38 856	-	38 856	-	60 362	68 888	79 176
Single-year expenditure - to be appropriated	2										
Vote 1 - Exco and Council		-	-	-	16	(19)	(3)	-	1 026	1 087	1 148
Vote 2 - Municipal Manager		-	-	-	8	-	-	-	-	-	-
Vote 3 - Corporate Services		306	1 108	1 477	1 292	-	1 292	-	1 408	1 491	1 574
Vote 4 - Infrastructure Planning and Development		71 913	76 826	55 953	8 045	(1 300)	6 745	-	5 120	5 422	5 725
Vote 5 - Community Services		5 640	5 640	486	1 503	(15)	1 488	-	1 741	1 844	1 947
Vote 6 - Budget and Treasury		338	318	51	18	(16)	2	-	20	21	22
Vote 7 - Local Economic Development		-	-	-	1 562	(1 252)	310	-	1 913	2 026	2 139
Vote 8 - Water Services		-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total		78 197	83 893	57 966	12 443	(2 601)	9 835	-	11 227	11 890	12 556
Total Capital Expenditure - Vote		156 394	167 786	115 932	51 299	(2 601)	48 691	-	71 589	80 778	91 732
Capital Expenditure - Standard											
Governance and administration		644	1 426	1 527	732	(34)	698	-	2 454	2 598	2 744
Executive and council		-	-	-	331	(19)	313	-	1 026	1 087	1 148
Budget and treasury office		338	318	51	248	(16)	233	-	20	21	22
Corporate services		306	1 108	1 477	152	-	152	-	1 408	1 491	1 574
Community and public safety		5 640	5 640	486	235	(15)	220	-	1 741	1 844	1 947
Community and social services		5 640	5 640	486	235	(15)	220	-	1 741	1 844	1 947
Sport and recreation		-	-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-
Economic and environmental services		71 913	76 826	55 953	5 423	(2 552)	2 871	-	67 395	71 371	75 368
Planning and development		-	-	-	466	(1 252)	(786)	-	1 913	2 026	2 139
Road transport		71 913	76 826	55 953	4 957	(1 300)	3 657	-	65 482	69 345	73 228
Environmental protection		-	-	-	-	-	-	-	-	-	-
Trading services		-	-	-	-	-	-	-	-	-	-
Electricity		-	-	-	-	-	-	-	-	-	-
Water		-	-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Standard	3	78 197	83 893	57 966	6 389	(2 601)	3 789	-	71 589	75 813	80 059
Funded by:											
National Government		25 935	46 997	55 506	44 856	-	44 856	-	60 362	68 888	79 176
Provincial Government		-	-	-	-	-	-	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-
Other transfers and grants		-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	4	25 935	46 997	55 506	44 856	-	44 856	-	60 362	68 888	79 176
Public contributions & donations	5	-	-	-	-	-	-	-	-	-	-
Borrowing	6	-	-	-	-	-	-	-	-	-	-
Internally generated funds		52 262	36 896	2 460	6 443	-	6 443	-	11 227	11 890	12 556
Total Capital Funding	7	78 197	83 893	57 966	51 299	-	51 299	-	71 589	80 778	91 732

MBRR Table A7 - Budgeted Cash Flow Statement

EC135 Intsika Yethu - Table A7 Budgeted Cash Flows

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand											
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates, penalties & collection charges					22 741	(3 945)	18 796		3 919	4 150	4 383
Service charges					-		-		10 345	429	453
Other revenue		282 740	33 265	29 115	-		-		63 867	67 635	71 618
Government - operating	1	24 657	152 877	163 837	118 533		118 533		149 850	158 691	167 578
Government - capital	1				44 856		44 856		-	-	-
Interest		49	840	1 799	299		299		325	345	364
Dividends							-		-	-	-
Payments											
Suppliers and employees		(13 926)	(133 618)	(137 622)	(222 939)	(6 529)	(229 468)		(222 569)	(235 700)	(248 900)
Finance charges		(619)	(497)	(541)	(190)		(190)		(1 058)	(1 120)	(1 183)
Transfers and Grants	1						-		(4 680)	(4 956)	(5 234)
NET CASH FROM/(USED) OPERATING ACTIVITIES		292 901	52 867	56 587	(36 700)	(10 474)	(47 174)	-	(0)	(10 527)	(10 921)
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		91	444						-	-	-
Decrease (increase) in non-current debtors									-	-	-
Decrease (increase) other non-current receivables									-	-	-
Decrease (increase) in non-current investments									-	-	-
Payments											
Capital assets		(306 885)	(52 361)	(48 325)			-		(38 829)	(41 120)	(43 381)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(306 794)	(51 916)	(48 325)	-	-	-	-	(38 829)	(41 120)	(43 381)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans							-		-	-	-
Borrowing long term/refinancing		9 130					-		-	-	-
Increase (decrease) in consumer deposits		202	(390)	(257)			-		-	-	-
Payments											
Repayment of borrowing							-		-	-	-
NET CASH FROM/(USED) FINANCING ACTIVITIES		9 333	(390)	(257)	-	-	-	-	-	-	-
NET INCREASE/ (DECREASE) IN CASH HELD		(4 560)	561	8 005	(36 700)	(10 474)	(47 174)	-	(38 829)	(51 646)	(54 302)
Cash/cash equivalents at the year begin:	2	11 419	7 448	8 009					-	(38 829)	(90 475)
Cash/cash equivalents at the year end:	2	6 859	8 009	16 014	(36 700)	(10 474)	(47 174)	-	(38 829)	(90 475)	(144 777)

MBRR Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation

EC135 Intsika Yethu - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Cash and investments available											
Cash/cash equivalents at the year end	1	6,859	8,009	16,014	(36,700)	(10,474)	(47,174)	-	(38,829)	(100,826)	(175,220)
Other current investments > 90 days		-	-	(0)	36,700	10,474	47,174	-	38,829	100,826	175,220
Non current assets - Investments	1	-	72,795	71,870	-	-	-	-	-	-	-
Cash and investments available:		6,859	80,804	87,884	-	-	-	-	-	-	-
Application of cash and investments											
Unspent conditional transfers		1,387	9,464	-	-	-	-	-	-	-	-
Unspent borrowing		-	-	-	-	-	-	-	-	-	-
Statutory requirements	2	-	-	-	-	-	-	-	-	-	-
Other working capital requirements	3	(590,609)	(1,764)	9,824	-	-	-	-	-	-	-
Other provisions	4	-	-	-	-	-	-	-	-	-	-
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5	-	-	-	-	-	-	-	-	-	-
Total Application of cash and investments:		(589,223)	7,699	9,824	-	-	-	-	-	-	-
Surplus(shortfall)		596,082	73,105	78,059	-	-	-	-	-	-	-

References

1. Must reconcile with Budgeted Cash Flows
2. For example: VAT, taxation
3. Council approval for policy required - include sufficient working capital (e.g. allowing for a % of current debtors > 90 days as uncollectable)
4. For example: sinking fund requirements for borrowing
5. Council approval required for each reserve created and basis of cash backing of reserves

Other working capital requirements

Debtors	620,466	16,328	30,219	-	-	-	-	-	-	-
Creditors due	29,857	14,564	40,043	-	-	-	-	-	-	-
Total	590,609	1,764	(9,824)	-	-	-	-	-	-	-

Debtors collection assumptions

Balance outstanding - debtors	29,606	4,503	11,496	-	-	-	-	-	-	-
Estimate of debtors collection rate	2095.8%	362.6%	262.9%	108.8%	100.0%	110.9%	0.0%	100.0%	100.0%	100.0%

The budget process

The Medium Term Revenue and Expenditure Framework (MTREF) specify a 3-year systematic expenditure and revenue plans for Intsika Yethu Municipality. The MTREF process is designed to match the overall resource envelope, estimated through 'top-down' macroeconomic and fiscal policy processes, with the bottom-up estimation of the current and medium-term cost of existing departmental plans and expenditure programmes

This process further allows the Council to :

Strengthen and evaluate the alignment between medium and long-term plans and funding proposals

Revise its policy priorities, macroeconomic framework and resource envelope

Evaluate departmental plans and allocate available resources in line with policy priorities

Obtain the required authority from Council to spend [service delivery]

Align parameter setting with budget outcomes and resource allocations.

The purpose of the 2015/16 budget process will be the completion of a medium-term revenue and expenditure framework that share out resources in line with Council's policy priorities for the next 3 years. The chapter further explains how all this will be achieved.

Matching policy priorities and resources

Deciding and agreeing on the best allocation of scarce resources to fund Council's many social, economic and political goals is the main purpose of the budget process.

Drafting these three-year plans will guide the policy prioritisation and budgeting process for the 2015/16 MTREF.

Formulating an MTREF that has a three-year outlook will be put together by various role-players who interact at various stages of the budget process that is illustrated in diagram 1:

Formulating an MTREF differs from annual budgeting. In annual budgeting, the amount allocated to spending programmes is adjusted incrementally, with hardly any alignment to policy priorities. An MTREF provides the "linking framework" that allows expenditures to be "driven by policy priorities and disciplined by budget realities". – refer to the IDP.

Medium term policy review

The budget process starts early in the year with a review of the IDP and budget processes of the previous year, the budget parameters are set with the Municipal Manager and Heads of Departments.

Additional resources for funding new priorities arise from a review of the overall budget framework, including fiscal policy considerations, overall spending growth, inflation assumptions, and debt interest projections [if applicable at this stage].

The allocation of resources to the different clusters will be largely determined by Council's funding formula, which is reviewed during the process of developing the MTREF/Budget and will take into account the various clusters responsibilities for service delivery.

The resource envelope that funds the new priorities consists of the two outer forecast years. This is the starting point for the new budget and planning process and is used as a basis to determine the MTREF allocation

The timeline for critical budget decisions in the policy review stage of the process is outlined in table 1.

Process plan timeline

July – August	Previous IDP and budget process plan review and also table in the council timetable for preparation of coming year's annual budget
September	Parameter setting
October	Consideration of the revision of the Council's establishment plan – meeting the HR capacity needs and the cost application of such capacity [functions to be considered]
November to January	Aligning the budget to Council priorities, assess current year's budget performance, table assessment report in Council, assess current year's budget performance and submit report to mayor and municipality
February	Consolidation of budget and macro summary
March	Tabling the Draft Budget to Council and make public the draft budget and invite submissions from the community, provincial treasury and others
Before 31 May	Respond to submission and revise draft budget for coming year
31 May	Consider approval of budget for coming year and attendant resolutions
June	Final Budget will be approved and submitted to the National Treasury and other spheres of government

MTREF budget proposals

Budget Principles

Budgeting within the Medium Term Revenue and Expenditure Framework is based on a set of core principles that relate to:

- Fiscal policy and the budget framework
- Policy priorities and public expenditure
- Political oversight of the budget process
- Budgeting for service delivery

Fiscal policy and the budget framework

Medium-term spending plans of the various clusters will be prepared within the context of Council's macroeconomic and fiscal framework.

As part of a three-year rolling budget process, the budget framework is revised each year.

Additional resources for new expenditure will form part of the macroeconomic forecast. Growth in the MIG allocation is important if Council is to meet the objectives established in the IDP.

The MTREF set out in the 2015/16 budget will define the budget baseline for the 2016 MTREF. The various role-players will have to examine the fiscal implications of new spending pressures and match them to available resources.

Policy priorities and public expenditure

Strengthening the link between Council priorities and expenditure is at the core of medium-term budgeting. Expenditure allocation translates policy priorities into the delivery of services to communities, and is therefore a key tool for accomplishing Council's goals.

Political oversight of the Budget Process

The key to strengthening the link between priorities and spending plans lies in enhancing political oversight of the budget process.

Political oversight of the budget process is essential to ensure that:

The political executive is responsible for policy and prioritization

Policy priorities are linked to cluster spending plans and the delivery of quality services

The Budget process commences with parameter, policy assessment and formulation.

Budgeting is primarily about the choices and trade-offs that Council has to make in deciding how to meet the agreed set of policy objectives through better service delivery. Political oversight of the budget process allows Council to manage the tension between competing policy priorities and fiscal realities.

Budgeting for service delivery

Strengthening the link between Council's priorities and spending plans is not an end in itself. The goal is to improve delivery of services and ultimately the quality of life of people throughout the municipality.

Better budgeting at mentioned in the introduction leads to enhanced service delivery. In particular, integrated planning, budgeting and monitoring of service delivery performance strengthen the link between the services that departments provide and the benefits and costs of these services. It is important to emphasise the role of performance management which serve to monitor performance against measurable performance objectives that are informed by service delivery targets as captured in the various sector plans and subscribed to by the four clusters.

Measurable objectives are defined as specific, quantifiable results or outcomes that can be achieved within a foreseeable time period. They serve as a roadmap for achieving the institutions goals and define the actual impact on the municipality rather than focussing on the level of effort that is expended. They are tools to assess the effectiveness of an institutions performance and the value added to the municipality.

BUDGET PROCESS PLAN

ACTIVITIES RELATING TO NEW BUDGET FOR THE NEXT YEAR	INTEGRATED DEVELOPMENT PLAN FOR NEXT YEAR
JULY	JULY
<p>Review the IDP and Budget processes undertaken for the previous year budget preparation, and adapt the processes to address deficiencies, develop improvements and ensure integration of processes for the "NEXT 3 YEARS" budgets.</p> <p>Document the updated process and circulate to Councillors and Management for adoption.</p> <p>Establish the schedules for the next cycle – 3 year templates.</p> <p>Ensure technical systems, procedures and standardized documentation are in place.</p>	

<p>Review external mechanisms for possible changes to agreements impacting on next budget. An example being water service provider agreements – causing budget impacts.</p> <p>Advise Auditor General of bank accounts including type, number opening and closing balances.</p>	
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<p align="center">ACTIVITIES RELATING TO NEW BUDGET FOR THE NEXT YEAR</p>	<p align="center">INTEGRATED DEVELOPMENT PLAN FOR NEXT YEAR</p>
<p>AUGUST</p>	
<p>Based on financial statements of the previous year and performance review, determine the financial position of the municipality and assess its financial capacity and potential impacts on future strategies and budget</p> <p>Present the budget process plan to the HOD meeting</p> <p>The present budget process plan to Council and adopted by Council on the 27 August.</p>	

<p align="center">ACTIVITIES RELATING TO NEW BUDGET FOR THE NEXT YEAR</p>	<p align="center">INTEGRATED DEVELOPMENT PLAN FOR NEXT YEAR</p>
<p>SEPTEMBER</p>	<p>SEPTEMBER</p>
<p>Advertise the budget process and schedules – no later than 1 September.</p> <p>The Council to establish the future directions and priority areas for the municipality to guide the budget allocations.</p> <p>Set parameters for the next 3 years based on market trends and other information available:</p> <ul style="list-style-type: none"> ➤ Tariff increases ➤ Salary increases ➤ General expenses ➤ Repairs and Maintenance ➤ Key Changes to be reflected considering all strategies and studies <p>(including institutional study)</p>	

<ul style="list-style-type: none"> ➤ Develop priority areas ➤ Reflect on all factors that could potentially impact on future budgets <p>Confirm existing and set new policy priorities for next three years.</p> <p>Determine the funding / revenue envelope potentially available for next three years.</p> <p>Each Cluster Champion to submit to the finance department all funding available to the cluster for the next three years, from both National and Provincial (DoRA). This could for example include:</p> <ul style="list-style-type: none"> ➤ Infrastructure Grants (MIG/Dwaf/Cmip/Cbpwp) ➤ Recurrent Grants (FMG/MSIG/MSP) ➤ Equitable Share ➤ Other (Disaster Management/LED/HIV-aids) <p>NB – funding identified is to be as per local government financial year and not National financial year.</p> <p>Determine the most likely financial outlook and identify need for changes to fiscal strategies.</p> <p>Refine funding policies including tariff structures, if necessary.</p>	
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ACTIVITIES RELATING TO NEW BUDGET FOR THE NEXT YEAR	INTEGRATED DEVELOPMENT PLAN FOR NEXT YEAR
OCTOBER	OCTOBER
<p>National Regulators (e.g. NER, F&FC) review and update pricing strategies for next three years.</p> <p>National Government determines co-ordinated pricing regime for next three years.</p>	
<p>Municipalities receive other inputs from National and Provincial Government and other bodies on factors influencing the budget – reference to legislation and completed studies</p> <p>Prepare drafts for IDP and the capital and operational plans with cost and revenue estimates. HOD's to assess the Human Resource component of the operating budget for the next year and for the two following years and make submissions to the finance department. Submissions would include full motivations for each post and assessments must take into consideration all known studies, establishment plan [organogram] and any other future developments over the next three years that would require a provision for costing.</p>	

<p>The submissions on HR would then be considered by the Municipal Manager in consultation with each HOD, to be facilitated by the finance department.</p> <p>The submissions on the HR component of the budget to be provided to the HR department. The HR department would then be responsible for determining the costs associated with the submissions. This information is then be captured by the team.</p> <p>HR to also calculate required budget amount for the Leave Gratuity Fund</p> <p>Analyse current budget in anticipation of an adjustments budget for the current year.</p>	
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<p style="text-align: center;">ACTIVITIES RELATING TO NEW BUDGET FOR THE NEXT YEAR</p>	<p style="text-align: center;">INTEGRATED DEVELOPMENT PLAN FOR NEXT YEAR</p>
<p>NOVEMBER</p>	<p>NOVEMBER</p>
<p>Departments are to scientifically determine operating income/costs linked to the budget for the next three years under the budget categories:</p> <ul style="list-style-type: none"> General expenses; Repairs and maintenance; Capital outlay; Financing charges; Depreciation (in conjunction with Administration). <p>The finance department will be instrumental in determining budget figures for:</p> <ul style="list-style-type: none"> Insurance; Interest and Redemption; Entertainment Allowances; Provision for Bad Debts; Interest earned; 	

Commission on Levy Collection.

These costs are to be submitted to the finance department for inclusion in a line item budget designed for **three years**, the templates will be provided by the finance department.

Departments to consider projections on past performance and adjusted for known factors, known commitments (e.g. backlogs) and asset maintenance requirements.

Adjust plans to align with resources available and policy priorities.

Finalize preliminary options for IDP and budget for next three years.

Departments to submit text summaries for each cost/functional centre on what is contained in the operating budget, what are the major changes, what are the major functions of the department and, what the key objectives/measurable outputs are.

The finance department will circulate internal and external project funding balances as at 31 October to all clusters. Clusters are to assess expenditure patterns, with the Cluster Champs reporting on progress made, levels of expenditure achieved, what is expected and highlight problem areas to feed into the strategic session discussions which will take place in approximately January of the next year.

Clusters are also to reflect on any other funding, which is to be received during the remaining 7 months of the year

The financial model is to be cleared in order to allow for future year inputs.

Administration Office with Finance to confirm dates for Council meetings for the next calendar year in order to ensure legislative compliance

Submit adjustments budget for current year to Council.

ACTIVITIES RELATING TO NEW BUDGET FOR THE NEXT YEAR	INTEGRATED DEVELOPMENT PLAN FOR NEXT YEAR
DECEMBER	DECEMBER
<p>The submissions are to be consolidated by the finance department with all working papers that would have been submitted in support of the proposed operating budget.</p> <p>The finance department will keep a central file on all budget assumptions.</p> <p>Submit adjustments budget to National Treasury.</p>	

ACTIVITIES RELATING TO NEW BUDGET FOR THE NEXT YEAR	INTEGRATED DEVELOPMENT PLAN FOR NEXT YEAR
JANUARY	JANUARY
Continue finalization of detailed plans and budgets.	
<p>National and Provincial accounting officers finalise any adjustments to projected allocations for next three years. Cluster champions to be aware of this in case of changes to funding windows</p>	
<p>Conduct and assess mid-year review of current budget for impacts on budgets for next three years. Also incorporate any changes from National and Provincial governments on three-year allocations.</p> <p>Review tariffs and charges and develop options for changes to be included in draft budget.</p> <p>Incorporate changes in preliminary budget and IDP proposals to take account of assessment from mid-year review and consultations on tariffs</p> <p>Assessment of project balances to be done from the November review.</p>	

<p>The finance department to determine the allocations for projects to be financed from internal funding for the next three years. The allocation to be split between Intsika Yethu Municipality as well as cluster.</p> <p>A summary of all funding available is to be made available to Council and Intsika Yethu Municipality's Clusters.</p> <p>Document all material changes in allocations from the previous financial year budget.</p>	
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ACTIVITIES RELATING TO NEW BUDGET FOR THE NEXT YEAR	INTEGRATED DEVELOPMENT PLAN FOR NEXT YEAR
FEBRUARY	FEBRUARY
Finalise detailed draft budget in uniform formats.	

ACTIVITIES RELATING TO NEW BUDGET FOR THE NEXT YEAR	INTEGRATED DEVELOPMENT PLAN FOR NEXT YEAR
MARCH	MARCH
Council receives budget and IDP updates.	

<p>The budget presented to the Council includes a high level summary and is supported by the budget-forecasting model and reflects over a period of three years.</p> <p>Submit tabled budget to National Treasury.</p> <p>Forward copy of budget to National and Provincial Governments for review, both electronically and in printed format.</p> <p>Integrate and align the budget and IDP documentation.</p> <p>Finalise budget for next three years in prescribed formats.</p> <p>Council adopts budget.</p> <p><i>Mayor tables the budget in Council by 1 April. [Legislative compliance]</i></p>	
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<p style="text-align: center;">ACTIVITIES RELATING TO NEW BUDGET FOR THE NEXT YEAR</p>	<p style="text-align: center;">INTEGRATED DEVELOPMENT PLAN FOR NEXT YEAR</p>
<p>APRIL</p>	<p>APRIL</p>
<p>Council debates budget and updated IDP.</p> <p>Advertise budget, inviting comments and undertake community consultation on budget.</p> <p>Receive and analyse additional inputs from community and National and Provincial Governments.</p> <p>Incorporate feedback from community and national and provincial governments, and if required revise the budget previously tabled to Council.</p> <p>Assess impacts on budget from third quarter results of the current financial year and if necessary revise the budget tabled in Council.</p>	

ACTIVITIES RELATING TO NEW BUDGET FOR THE NEXT YEAR	INTEGRATED DEVELOPMENT PLAN FOR NEXT YEAR
MAY	MAY
<p>Mayor tables revised budget and IDP incorporating community input in Council – no later than 31 May.</p> <p>Municipal Council approves budget and IDP by 1st June.</p> <p>[Budget for current year and notes budget projections for the two years thereafter]</p> <p>Complete the Annexures required by National Treasury and submit in flat file format to the National Data Base for Local Government Budgets.</p> <p>Appoint company to design and print the budget for public distribution.</p> <p>Advise National & Provincial Treasury & Auditor General of banking details</p>	

ACTIVITIES RELATING TO NEW BUDGET FOR THE NEXT YEAR	INTEGRATED DEVELOPMENT PLAN FOR NEXT YEAR
JUNE	JUNE

Measurable performance objectives and indicators

Performance Management is a system intended to manage and monitor service delivery progress against the identified strategic objectives and priorities. In accordance with legislative requirements and good business practices as informed by the National Framework for Managing Programme Performance Information, the Municipality has developed and implemented a performance management system of which system is constantly refined as the integrated planning process unfolds. The Municipality target, monitors, assesses and reviews organisational performance which in turn is directly linked to individual employee's performance.

At any given time within government, information from multiple years is being considered; plans and budgets for next year; implementation for the current year; and reporting on last year's performance. Although performance information is reported publicly during the last stage, the performance information process begins when policies are being developed, and continues through each of the planning, budgeting, implementation and reporting stages. The planning, budgeting and reporting cycle can be graphically illustrated as follows:

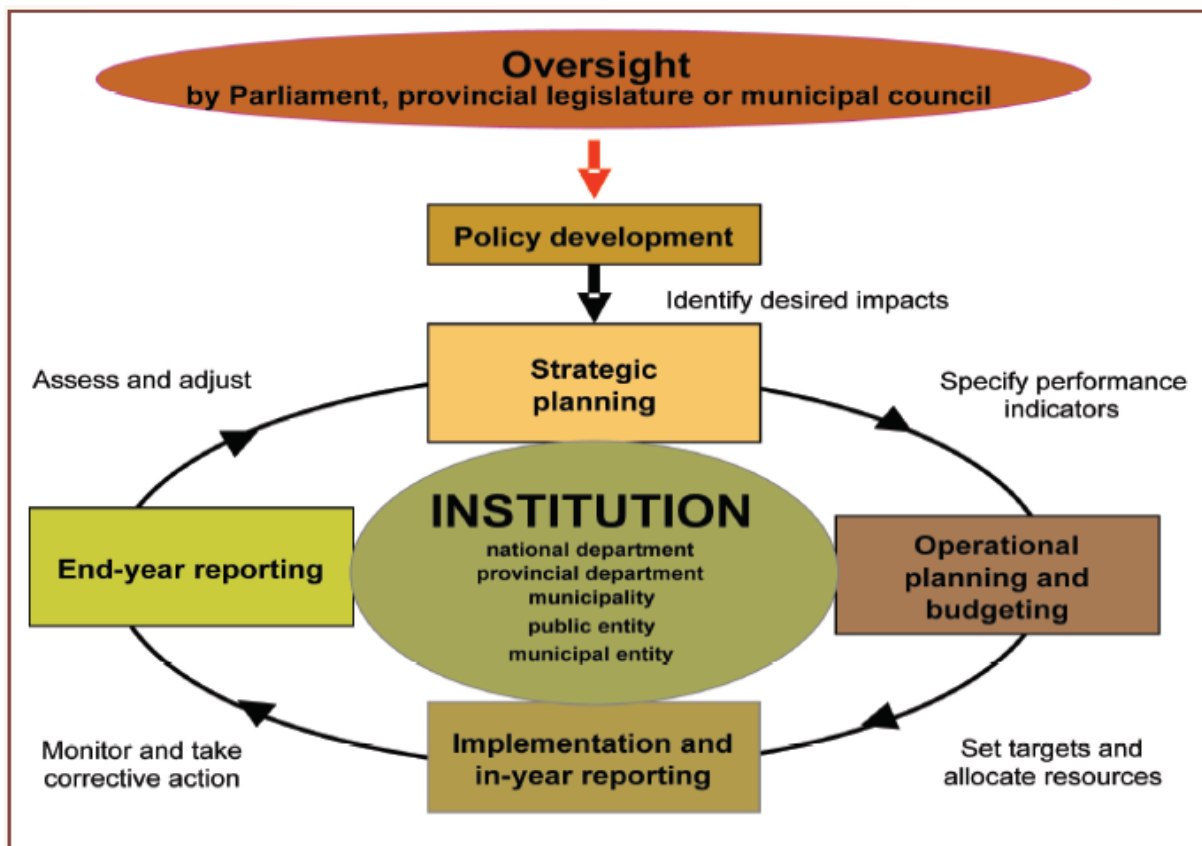


Figure 1 Planning, budgeting and reporting cycle

The performance of the Municipality relates directly to the extent to which it has achieved success in realising its goals and objectives, complied with legislative requirements and meeting stakeholder expectations. The Municipality therefore has adopted one integrated performance management system which encompasses:

- Planning (setting goals, objectives, targets and benchmarks);
- Monitoring (regular monitoring and checking on the progress against plan);
- Measurement (indicators of success);
- Review (identifying areas requiring change and improvement);
- Reporting (what information, to whom, from whom, how often and for what purpose); and
- Improvement (making changes where necessary).

The performance information concepts used by the Municipality in its integrated performance management system are aligned to the *Framework of Managing Programme Performance Information* issued by the National Treasury:

Definition of performance information concepts

Overview of budget related-policies

The Municipality's budgeting process is guided and governed by relevant legislation, frameworks, strategies and related policies.

EC135 Intsika Yethu - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		80,694	108,514	122,682	126,382	-	126,382	169,850	176,104	183,527
Local Government Equitable Share		78,404	88,676	99,780	115,999		115,999	145,974	146,337	145,352
EPWP Incentive			1,000	1,000	1,849		1,849	1,271		
Finance Management		1,500	1,500	1,550	1,600		1,600	1,675	1,810	2,145
Municipal Systems Improvement		790	800	890	934		934	930	957	1,030
Integrated National Electrification Programme			16,538	19,462	6,000		6,000	20,000	27,000	35,000
Other transfers/grants [insert description]										
Provincial Government:		-	-	-	-	-	-	-	-	-
Other transfers/grants [insert description]										
District Municipality:		21,483	5,187	13,698	-	-	-	-	-	-
Water services grant		(6,943)								
CHDM GRANT		28,340	5,187	13,698						
LED PROJECTS		85								
Other grant providers:		86	640	877	-	-	-	-	-	-
LG SETA		86	640	877						
Total Operating Transfers and Grants	5	102,263	114,341	137,257	126,382	-	126,382	169,850	176,104	183,527
Capital Transfers and Grants										
National Government:		25,935	30,460	36,043	38,856	-	38,856	40,632	41,888	44,176
Municipal Infrastructure Grant (MIG)		25,935	30,460	36,043	38,856		38,856	40,632	41,888	44,176
Other capital transfers/grants [insert desc]										
Provincial Government:		-	-	-	-	-	-	-	-	-
Other capital transfers/grants [insert description]										
District Municipality:		-	-	-	-	-	-	-	-	-
Water services grant										
Other grant providers:		-	-	-	-	-	-	-	-	-
LG SETA										
Total Capital Transfers and Grants	5	25,935	30,460	36,043	38,856	-	38,856	40,632	41,888	44,176
TOTAL RECEIPTS OF TRANSFERS & GRANTS		128,198	144,801	173,300	165,238	-	165,238	210,482	217,992	227,703

Cash Flow Management

Cash flow management and forecasting is a critical step in determining if the budget is funded over the medium-term. The table below is consistent with international standards of good financial management practice and also improves understandability for councilors and management. Some specific features include:

- Clear separation of receipts and payments within each cash flow category;
- Clear separation of capital and operating receipts from government, which also enables cash from 'Ratepayers and other' to be provide for as cash inflow based on actual performance. In other words the *actual collection rate* of billed revenue., and
- Separation of borrowing and loan repayments (no set-off), to assist with MFMA compliance assessment regarding the use of long term borrowing (debt).

MBRR Table A7 - Budget cash flow statement

EC135 Intsika Yethu - Table A7 Budgeted Cash Flows

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand											
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates, penalties & collection charges					22,741	(3,945)	18,796		3,919	4,150	4,383
Service charges					-	-	-		11,067	429	453
Other revenue		282,740	33,265	29,115	-	-	-		2,514	2,662	2,811
Government - operating	1	24,657	152,877	163,837	118,533		118,533		149,850	149,104	148,530
Government - capital	1				44,856		44,856		60,632	68,888	79,176
Interest		49	840	1,799	299		299		325	345	364
Dividends							-		-	-	-
Payments											
Suppliers and employees		(13,926)	(133,618)	(137,622)	(222,939)	(6,529)	(229,468)		(201,623)	(213,518)	(225,475)
Finance charges		(619)	(497)	(541)	(190)		(190)		(201)	(213)	(225)
Transfers and Grants	1						-		(4,680)	(4,956)	(5,234)
NET CASH FROM/(USED) OPERATING ACTIVITIES		292,901	52,867	56,587	(36,700)	(10,474)	(47,174)	-	21,803	6,890	4,783
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		91	444						-	-	-
Decrease (increase) in non-current debtors									-	-	-
Decrease (increase) other non-current receivables									-	-	-
Decrease (increase) in non-current investments									-	-	-
Payments											
Capital assets		(306,885)	(52,361)	(48,325)			-		(60,632)	(68,888)	(79,176)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(306,794)	(51,916)	(48,325)	-	-	-	-	(60,632)	(68,888)	(79,176)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans							-		-	-	-
Borrowing long term/refinancing		9,130					-		-	-	-
Increase (decrease) in consumer deposits		202	(390)	(257)			-		-	-	-
Payments											
Repayment of borrowing							-		-	-	-
NET CASH FROM/(USED) FINANCING ACTIVITIES		9,333	(390)	(257)	-	-	-	-	-	-	-
NET INCREASE/ (DECREASE) IN CASH HELD		(4,560)	561	8,005	(36,700)	(10,474)	(47,174)	-	(38,829)	(61,998)	(74,393)
Cash/cash equivalents at the year begin:	2	11,419	7,448	8,009					-	(38,829)	(100,826)
Cash/cash equivalents at the year end:	2	6,859	8,009	16,014	(36,700)	(10,474)	(47,174)	-	(38,829)	(100,826)	(175,220)

MBRR SA10 – Funding compliance measurement MBRR SA19 - Expenditure on transfers and grant programmes

EC135 Intsika Yethu Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Funding measures												
Cash/cash equivalents at the year end - R'000	18(1)b	1	6 859	8 009	16 014	(36 700)	(10 474)	(47 174)	-	(38 829)	(90 475)	(144 777)
Cash + investments at the yr end less applications - R'000	18(1)b	2	596 082	73 105	78 059	-	-	-	-	-	-	-
Cash year end/monthly employee/supplier payments	18(1)b	3	0.7	1.0	1.8	(4.0)	19.4	(5.5)	-	(3.0)	(6.7)	(10.1)
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	(50 887)	4 443	12 691	(36 700)	2 584	(7 860)	-	(38 829)	(51 646)	(54 343)
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	(50.9%)	(4.7%)	370.9%	(128.4%)	(453.2%)	(106.0%)	(467.6%)	(73.9%)	(0.4%)
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	2095.8%	362.6%	262.9%	108.8%	100.0%	110.9%	0.0%	100.0%	100.0%	100.0%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	0.0%	100.7%	40.6%	9.6%	0.0%	12.4%	0.0%	12.6%	41.6%	41.6%
Capital payments % of capital expenditure	18(1)c,19	8	196.2%	31.2%	41.7%	0.0%	0.0%	0.0%	0.0%	54.2%	50.9%	47.3%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	7.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Gov L. legislated/gazetted allocations	18(1)a	10								71.3%	72.8%	73.6%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	(84.8%)	155.3%	(100.0%)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	0.6%	0.2%	0.5%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Asset renewal % of capital budget	20(1)(vi)	14	0.0%	0.0%	0.0%	87.4%	0.0%	0.0%	0.0%	3.1%	2.9%	2.7%

FINAL BUDGET

MBRR SA23 - Salaries, allowances and benefits (political office bearers/councillors/ senior managers)

EC135 Intsika Yethu - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Ref	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum				1.				2.
Councillors	3							
Speaker	4							-
Chief Whip								-
Executive Mayor								-
Deputy Executive Mayor								-
Executive Committee								-
Total for all other councillors			10,332		3,835			14,167,029
Total Councillors	8	-	10,331,800	-	3,835,229			14,167,029
Senior Managers of the Municipality	5							
Municipal Manager (MM)								-
Chief Finance Officer								-
								-
								-
<i>List of each official with packages >= senior manager</i>								
Infrastructure, Planning and Development Manager								-
Economic development manager								-
Community services manager								-
Corporate services manager								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
Total Senior Managers of the Municipality	8,10	-	-	-	-	-		-
A Heading for Each Entity	6,7							
List each member of board by designation								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
Total for municipal entities	8,10	-	-	-	-	-		-
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	10	-	10,331,800	-	3,835,229	-		14,167,029

MBRR SA24 – Summary of personnel numbers

EC135 Intsika Yethu - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers Number	Ref	2013/14			Current Year 2014/15			Budget Year 2015/16		
		1,2 Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other Councillors)								50		50
Board Members of municipal entities	4									
Municipal employees	5									
Municipal Manager and Senior Managers	3							6		6
Other Managers	7							27	26	1
Professionals		-	-	-	-	-	-	173	119	54
<i>Finance</i>								35	23	12
<i>Spatial/town planning</i>								5	2	3
<i>Information Technology</i>								5	1	4
<i>Roads</i>										
<i>Electricity</i>								2	1	1
<i>Water</i>										
<i>Sanitation</i>										
<i>Refuse</i>										
<i>Other</i>								126	92	34
Technicians		-	-	-	-	-	-	50	33	17
<i>Finance</i>										
<i>Spatial/town planning</i>										
<i>Information Technology</i>										
<i>Roads</i>								50	33	17
<i>Electricity</i>										
<i>Water</i>										
<i>Sanitation</i>										
<i>Refuse</i>										
<i>Other</i>										
Clerks (Clerical and administrative)								30	30	
Service and sales workers										
Skilled agricultural and fishery workers										
Craft and related trades										
Plant and Machine Operators								23	22	1
Elementary Occupations										
TOTAL PERSONNEL NUMBERS	9	-	-	-	-	-	-	359	230	129
% increase								-	-	-
Total municipal employees headcount	6, 10									
Finance personnel headcount	8, 10							44	32	12
Human Resources personnel headcount	8, 10							53	44	9

EC135 Intsika Yethu - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2015/16												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Revenue By Source																
Property rates		293	293	293	293	293	293	293	293	293	293	293	691	3 919	4 150	4 383
Property rates - penalties & collection charges		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - water revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue		52	52	52	52	52	52	52	52	52	52	39	405	429	453	
Service charges - other		52	52	78	52	52	52	52	52	2 555	2 555	2 555	1 833	9 940	-	-
Rental of facilities and equipment		9	9	9	9	9	9	9	9	9	9	9	9	110	116	123
Interest earned - external investments		27	27	27	27	27	27	27	27	27	27	27	28	325	345	364
Interest earned - outstanding debtors		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Dividends received		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines		47	24	17	17	13	24	24	24	24	24	24	24	288	304	322
Licences and permits		231	217	265	191	134	87	87	169	36	36	36	35	1 526	1 616	1 707
Agency services		29	29	29	29	29	47	47	44	29	29	29	29	397	420	444
Transfers recognised - operational		51 687	-	-	-	49 082	-	-	-	49 082	-	-	(0)	149 850	158 691	167 578
Other revenue		-	-	-	-	-	-	-	-	-	-	61 547	61 547	65 178	69 023	
Gains on disposal of PPE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Revenue (excluding capital transfers and contributions)		52 428	704	771	671	49 692	593	593	619	52 055	2 974	2 974	64 235	228 307	231 250	244 395
Expenditure By Type																
Employee related costs		6 756	6 595	7 287	7 157	6 826	6 824	6 824	7 009	4 970	4 970	4 970	4 970	75 158	79 593	84 050
Remuneration of councillors		1 137	1 223	1 135	1 143	1 115	1 132	1 132	1 105	1 262	1 262	1 262	1 262	14 167	15 003	15 843
Debt impairment		900	-	-	-	-	-	-	-	900	-	-	(0)	1 799	1 905	2 011
Depreciation & asset impairment		18 515	-	-	-	-	-	-	-	18 515	-	-	-	37 030	39 215	41 411
Finance charges		17	17	17	17	17	17	17	17	17	17	17	874	1 058	1 120	1 183
Bulk purchases		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other materials		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contracted services		482	482	482	482	482	482	482	482	482	482	481	5 779	6 119	6 462	
Transfers and grants		390	390	390	390	390	390	390	390	390	390	390	390	4 680	4 956	5 234
Other expenditure		620	620	620	620	620	620	620	620	620	620	620	120 642	127 465	134 985	142 545
Loss on disposal of PPE		5 021	5 021	5 021	5 021	5 021	5 021	5 021	5 021	5 021	5 021	5 021	(55 226)	-	-	-
Total Expenditure		33 837	14 347	14 951	14 829	14 470	14 485	14 485	14 642	32 175	12 761	12 761	73 393	267 135	282 896	298 739
Surplus/(Deficit)		18 591	(13 643)	(14 180)	(14 159)	35 222	(13 892)	(13 892)	(14 023)	19 880	(9 787)	(9 787)	(9 158)	(38 829)	(51 646)	(54 343)
Transfers recognised - capital		20 121	-	-	-	20 121	-	-	-	20 391	-	-	(60 632)	-	-	-
Contributions recognised - capital		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contributed assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		38 712	(13 643)	(14 180)	(14 159)	55 342	(13 892)	(13 892)	(14 023)	40 271	(9 787)	(9 787)	(69 791)	(38 829)	(51 646)	(54 343)
Taxation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Attributable to minorities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	1	38 712	(13 643)	(14 180)	(14 159)	55 342	(13 892)	(13 892)	(14 023)	40 271	(9 787)	(9 787)	(69 791)	(38 829)	(51 646)	(54 343)

MBRR SA26 - Budgeted monthly revenue and expenditure (municipal vote)

EC135 Intsika Yethu - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2015/16												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Revenue by Vote																
Vote 1 - Exco and Council													-	-	-	-
Vote 2 - Municipal Manager		3	3	3	3	3	3	3	3	3	3	3	2	33	35	37
Vote 3 - Corporate Services													-	-	-	-
Vote 4 - Infrastructure Planning and Development		5 106	5 106	5 106	5 106	5 106	5 106	5 106	5 106	5 106	5 106	5 106	5 106	61 273	69 852	80 194
Vote 5 - Community Services		231	231	231	231	231	231	231	231	231	231	231	230	2 767	2 930	3 094
Vote 6 - Budget and Treasury		54 738				54 738			54 738				(0)	164 215	173 904	183 642
Vote 7 - Local Economic Development		2	2	2	2	2	2	2	2	2	2	2	2	20	21	22
Vote 8 - Water Services													-	-	-	-
Vote 9 - [NAME OF VOTE 9]													-	-	-	-
Vote 10 - [NAME OF VOTE 10]													-	-	-	-
Vote 11 - [NAME OF VOTE 11]													-	-	-	-
Vote 12 - [NAME OF VOTE 12]													-	-	-	-
Vote 13 - [NAME OF VOTE 13]													-	-	-	-
Vote 14 - [NAME OF VOTE 14]													-	-	-	-
Vote 15 - [NAME OF VOTE 15]													-	-	-	-
Total Revenue by Vote		60 079	5 341	5 341	5 341	60 079	5 341	5 341	60 079	5 341	5 341	5 340	228 307	246 742	266 989	
Expenditure by Vote to be appropriated																
Vote 1 - Exco and Council		1 897	1 897	1 897	1 897	1 897	1 897	1 897	1 897	1 897	1 897	1 897	2 909	23 781	25 184	26 594
Vote 2 - Municipal Manager		1 276	1 276	1 276	1 276	1 276	1 276	1 276	1 276	1 276	1 276	1 276	2 167	16 207	17 163	18 124
Vote 3 - Corporate Services		1 527	1 527	1 527	1 527	1 527	1 527	1 527	1 527	1 527	1 527	1 527	2 043	18 839	19 951	21 068
Vote 4 - Infrastructure Planning and Development		8 730	8 730	8 730	8 730	8 730	8 730	8 730	8 730	8 730	8 730	8 730	7 227	103 253	109 345	115 469
Vote 5 - Community Services		2 049	2 049	2 049	2 049	2 049	2 049	2 049	2 049	2 049	2 049	2 049	2 649	25 185	26 671	28 165
Vote 6 - Budget and Treasury		5 755	5 755	5 755	5 755	5 755	5 755	5 755	5 755	5 755	5 755	5 755	4 238	67 540	71 524	75 530
Vote 7 - Local Economic Development		1 028	1 028	1 028	1 028	1 028	1 028	1 028	1 028	1 028	1 028	1 028	1 028	12 330	13 058	13 789
Vote 8 - Water Services													-	-	-	-
Vote 9 - [NAME OF VOTE 9]													-	-	-	-
Vote 10 - [NAME OF VOTE 10]													-	-	-	-
Vote 11 - [NAME OF VOTE 11]													-	-	-	-
Vote 12 - [NAME OF VOTE 12]													-	-	-	-
Vote 13 - [NAME OF VOTE 13]													-	-	-	-
Vote 14 - [NAME OF VOTE 14]													-	-	-	-
Vote 15 - [NAME OF VOTE 15]													-	-	-	-
Total Expenditure by Vote		22 261	22 261	22 261	22 261	22 261	22 261	22 261	22 261	22 261	22 261	22 262	267 135	282 896	298 739	
Surplus/(Deficit) before assoc.		37 818	(16 920)	(16 920)	(16 920)	37 818	(16 920)	(16 920)	37 818	(16 920)	(16 920)	(16 922)	(38 829)	(36 155)	(31 749)	
Taxation													-	-	-	-
Attributable to minorities													-	-	-	-
Share of surplus/ (deficit) of associate													-	-	-	-
Surplus/(Deficit)	1	37 818	(16 920)	(16 920)	(16 920)	37 818	(16 920)	(16 920)	37 818	(16 920)	(16 920)	(16 922)	(38 829)	(36 155)	(31 749)	

FINAL BUDGET

MBRR SA28 - Budgeted monthly capital expenditure (municipal vote)

EC135 Intsika Yethu - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	Ref	Budget Year 2015/16												Medium Term Revenue and Expenditure Framework			
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18	
Multi-year expenditure to be appropriated	1																
Vote 1 - Exco and Council														-	-	-	-
Vote 2 - Municipal Manager														-	-	-	-
Vote 3 - Corporate Services														-	-	-	-
Vote 4 - Infrastructure Planning and Development		1 124	1 943	6 865	574	8 387	1 020	6 742	6 742	6 742	6 742	6 742	6 742	60 362	68 888	79 176	
Vote 5 - Community Services														-	-	-	-
Vote 6 - Budget and Treasury														-	-	-	-
Vote 7 - Local Economic Development														-	-	-	-
Vote 8 - Water Services														-	-	-	-
Vote 9 - [NAME OF VOTE 9]														-	-	-	-
Vote 10 - [NAME OF VOTE 10]														-	-	-	-
Vote 11 - [NAME OF VOTE 11]														-	-	-	-
Vote 12 - [NAME OF VOTE 12]														-	-	-	-
Vote 13 - [NAME OF VOTE 13]														-	-	-	-
Vote 14 - [NAME OF VOTE 14]														-	-	-	-
Vote 15 - [NAME OF VOTE 15]														-	-	-	-
Capital multi-year expenditure sub-total	2	1 124	1 943	6 865	574	8 387	1 020	6 742	6 742	6 742	6 742	6 742	6 742	60 362	68 888	79 176	
Single-year expenditure to be appropriated																	
Vote 1 - Exco and Council		2	2	2	2	2	2	2	2	2	2	2	1 002	1 026	1 087	1 148	
Vote 2 - Municipal Manager														-	-	-	-
Vote 3 - Corporate Services		117	117	117	117	117	117	117	117	117	117	117	117	1 408	1 491	1 574	
Vote 4 - Infrastructure Planning and Development		563	563	563	563	563	563	563	563	563	563	563	(1 072)	5 120	5 422	5 725	
Vote 5 - Community Services		124	124	124	124	124	124	124	124	124	124	124	124	1 741	1 844	1 947	
Vote 6 - Budget and Treasury		2	2	2	2	2	2	2	2	2	2	2	1	20	21	22	
Vote 7 - Local Economic Development		159	159	159	159	159	159	159	159	159	159	159	159	1 913	2 026	2 139	
Vote 8 - Water Services														-	-	-	-
Vote 9 - [NAME OF VOTE 9]														-	-	-	-
Vote 10 - [NAME OF VOTE 10]														-	-	-	-
Vote 11 - [NAME OF VOTE 11]														-	-	-	-
Vote 12 - [NAME OF VOTE 12]														-	-	-	-
Vote 13 - [NAME OF VOTE 13]														-	-	-	-
Vote 14 - [NAME OF VOTE 14]														-	-	-	-
Vote 15 - [NAME OF VOTE 15]														-	-	-	-
Capital single-year expenditure sub-total	2	968	968	968	968	968	968	968	968	968	968	968	582	11 227	11 890	12 556	
Total Capital Expenditure	2	2 092	2 911	7 833	1 541	9 354	1 987	7 709	7 709	7 709	7 709	7 709	7 324	71 589	80 778	91 732	

MBRR SA29 - Budgeted monthly capital expenditure (standard classification)

EC135 Intsika Yethu - Supporting Table SA29 Budgeted monthly capital expenditure (standard classification)

Description	Ref	Budget Year 2015/16												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Capital Expenditure - Standard	1															
<i>Governance and administration</i>		121	121	121	121	121	121	121	121	121	121	121	1 121	2 454	2 598	2 744
Executive and council		2	2	2	2	2	2	2	2	2	2	2	1 002	1 026	1 087	1 148
Budget and treasury office		2	2	2	2	2	2	2	2	2	2	2	1	20	21	22
Corporate services		117	117	117	117	117	117	117	117	117	117	117	117	1 408	1 491	1 574
<i>Community and public safety</i>		124	124	124	124	124	124	124	124	124	124	124	374	1 741	1 844	1 947
Community and social services		124	124	124	124	124	124	124	124	124	124	124	374	1 741	1 844	1 947
Sport and recreation													-	-	-	-
Public safety													-	-	-	-
Housing													-	-	-	-
Health													-	-	-	-
<i>Economic and environmental services</i>		5 753	5 753	5 753	5 753	5 753	5 753	5 753	5 753	5 753	5 753	5 753	4 117	67 395	71 371	75 368
Planning and development		159	159	159	159	159	159	159	159	159	159	159	159	1 913	2 026	2 139
Road transport		5 593	5 593	5 593	5 593	5 593	5 593	5 593	5 593	5 593	5 593	5 593	3 958	65 482	69 345	73 228
Environmental protection													-	-	-	-
<i>Trading services</i>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Electricity													-	-	-	-
Water													-	-	-	-
Waste water management													-	-	-	-
Waste management													-	-	-	-
<i>Other</i>													-	-	-	-
Total Capital Expenditure - Standard	2	5 998	5 998	5 998	5 998	5 998	5 998	5 998	5 998	5 998	5 998	5 998	5 612	71 589	75 813	80 059
Funded by:																
National Government		20 121					20 121			20 121			-	60 362	68 888	79 176
Provincial Government													-	-	-	-
District Municipality													-	-	-	-
Other transfers and grants													-	-	-	-
Transfers recognised - capital		20 121	-	-	-	-	20 121	-	-	20 121	-	-	-	60 362	68 888	79 176
Public contributions & donations													-	-	-	-
Borrowing													-	-	-	-
Internally generated funds		968	968	968	968	968	968	968	968	968	968	968	583	11 227	11 890	12 556
Total Capital Funding		21 088	968	968	968	968	21 088	968	968	21 088	968	968	583	71 589	80 778	91 732

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EC135 Intsika Yethu - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		-	-	-	1 523	-	-	62 062	65 724	69 404
Infrastructure - Road transport		-	-	-	723	-	-	14 571	15 431	16 295
<i>Roads, Pavements & Bridges</i>					723			14 571	15 431	16 295
<i>Storm water</i>										
Infrastructure - Electricity		-	-	-	-	-	-	32 846	34 784	36 732
<i>Generation</i>								-	-	-
<i>Transmission & Reticulation</i>								20 000	21 180	22 366
<i>Street Lighting</i>								12 846	13 604	14 366
Infrastructure - Water		-	-	-	-	-	-	-	-	-
<i>Dams & Reservoirs</i>										
<i>Water purification</i>										
<i>Reticulation</i>										
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
<i>Reticulation</i>										
<i>Sewerage purification</i>										
Infrastructure - Other		-	-	-	800	-	-	14 645	15 509	16 378
<i>Waste Management</i>								-	-	-
<i>Transportation</i>	2							12 627	13 372	14 121
<i>Gas</i>								-	-	-
<i>Other</i>	3				800			2 018	2 137	2 257
Community		-	-	-	300	-	-	1 635	1 731	1 828
Parks & gardens								-	-	-
Sportsfields & stadia								-	-	-
Swimming pools								-	-	-
Community halls								-	-	-
Libraries								-	-	-
Recreational facilities								1 635	1 731	1 828
Fire, safety & emergency								-	-	-
Security and policing					300			-	-	-
Buses	7							-	-	-
Clinics								-	-	-
Museums & Art Galleries								-	-	-
Cemeteries								-	-	-
Social rental housing	8							-	-	-
Other								-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Buildings										
Other	9									
Investment properties		-	-	-	-	-	-	-	-	-
Housing development										
Other										
Other assets		-	-	-	3 138	-	-	3 770	3 992	4 216
General vehicles					2 000			350	371	391
Specialised vehicles					-			-	-	-
Plant & equipment	10							3 400	3 601	3 802
Computers - hardware/equipment					982			-	-	-
Furniture and other office equipment								20	21	22
Abattoirs								-	-	-
Markets										
Civic Land and Buildings										
Other Buildings										
Other Land										
Surplus Assets - (Investment or Inventory)										
Other					156			-	-	-

2014/15

EC135 Intsika Yethu - Supporting Table SA36 Detailed capital budget

Municipal Vote/Capital project	Ref	Program/Project description	Project number	IDP Goal code 2	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes		2015/16 Medium Term Revenue & Expenditure Framework			Project Information	
										Audited Outcome 2013/14	Current Year 2014/15 Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18	Ward location	New or renewal
Parent municipality:																
<i>List all capital projects grouped by Municipal Vote</i>																
Lubisi development centre chalets		Development of Lubisi centre			Yes	Community	Recreational facilities	274030E314724S	1 635			1 635	1 731	1 828	20	New
Trucks		Purchase of Municipal equipment			Yes	Other Assets	Plant & equipment	N/A	3 400			3 400	3 601	3 802	N/A	New
IEC Qamata		development of Qamata energy centre			Yes	Infrastructure - Road transport	Roads, Pavements & Bridges	272834E315147S	1 700			1 700	1 800	1 901	4	New
PMU Fund		administration of municipal infra assets			Yes	Other	Furniture and other office equipment	N/A	20			20	21	22	N/A	New
Land fill site		Construction of land fill			Yes	Community	Waste Management	N/A	1 123			1 123	1 189	1 256	8	New
Traffic testing station		Construction of Vehicle testing station			Yes	Infrastructure - Road transport	Transportation	273434E320108S	12 627			12 627	13 372	14 121	14	New
Tsomo street lighting & high mast		Construction of Tsomo street lights			Yes	Infrastructure - Electricity	Street Lighting	274732E320143S	5 033			5 033	5 330	5 628	8	New
Cofimvaba lighting & high mast		Construction of Cofimvaba street lights			Yes	Infrastructure - Electricity	Street Lighting	273434E320108S	7 813			7 813	8 274	8 737	14	New
Fourty to Mawusheni access road		Construction of Fourty to mawusheni			Yes	Infrastructure - Road transport	Roads, Pavements & Bridges	274237E315119S	1 180			1 180	1 250	1 320	13	New
Xume to Nobhokwe access road		Construction of Xume to Nobhokwe			Yes	Infrastructure - Road transport	Roads, Pavements & Bridges	275357E320339S	1 770	1 562		1 770	1 874	1 979	9	New
Mwaku access road		Construction of Mwaku			Yes	Infrastructure - Road transport	Roads, Pavements & Bridges	270737E315413S	1 770			1 770	1 874	1 979	3	New
Quamanco access road		Construction of Quamanco			Yes	Infrastructure - Road transport	Roads, Pavements & Bridges	275113E320828S	1 910			1 910	2 023	2 136	18	New
Ngxwashu access road		Construction of Quamanco			Yes	Infrastructure - Road transport	Roads, Pavements & Bridges	272628E320828S	1 770			1 770	1 874	1 979	1	New
INEP		Electrification of rural villages			Yes	Infrastructure - Electricity	Transmission & Reticulation	275631E315631S	20 000			20 000	21 180	22 366	11	New
Office furniture & equipment		Purchase of Municipal furniture			Yes	Other	Furniture and other office equipment	N/A	20			20	21	22	N/A	New
Other projects					Yes	Community	Plant & equipment		2 457			9 819	10 398	10 981		
Parent Capital expenditure	1											71 589	75 812	80 058		
Entities:																
<i>List all capital projects grouped by Entity</i>																
Entity A		Water project A														
Entity B		Electricity project B														
Entity Capital expenditure												-	-	-		
Total Capital expenditure												-	1 562	71 589	75 812	80 058

FINAL BUDGET

Legislation compliance status

Compliance with the MFMA implementation requirements have been substantially adhered to through the following activities:

In year reporting

Reporting to National Treasury in electronic format was fully complied with on a monthly basis. Section 71 reporting to the Executive Mayor (within 10 working days) has progressively improved and includes monthly published financial performance on the Municipal website.

Internship programme

The Municipality is participating in the Municipal Financial Management Internship programme and has employed five interns undergoing training in various divisions of the Financial Services Department. Of the five interns 2 has been appointed permanently from July 2012.

Budget and Treasury Office

The Budget and Treasury Office has been established in accordance with the MFMA.

Audit Committee

An Audit Committee has been established and is fully functional.

Annual Report

Annual report is compiled in terms of the MFMA and National Treasury requirements.

Budget Steering Committee has been established as well

EC135 Intsika Yethu - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand											
REVENUE ITEMS:											
Property rates											
Total Property Rates	6	3 726	3 163	3 181	4 865	(2 537)	2 328		3 919	4 150	4 383
less Revenue Foregone											
Net Property Rates		3 726	3 163	3 181	4 865	(2 537)	2 328	-	3 919	4 150	4 383
Service charges - electricity revenue											
Total Service charges - electricity revenue	6										
less Revenue Foregone											
Net Service charges - electricity revenue		-	-	-	-	-	-	-	-	-	-
Service charges - water revenue											
Total Service charges - water revenue	6	645									
less Revenue Foregone											
Net Service charges - water revenue		645	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue											
Total Service charges - sanitation revenue	6	1 802									
less Revenue Foregone											
Net Service charges - sanitation revenue		1 802	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue											
Total refuse removal revenue	6	453	488	518	234		234		405	429	453
Total landfill revenue											
less Revenue Foregone											
Net Service charges - refuse revenue		453	488	518	234	-	234	-	405	429	453
Other Revenue by source											
Other revenue		2 245	1 836	3 742	1 000		1 000		61 283	64 899	68 728
Pound auction charges		37									
Bad debt recovered		2 240	399	166							
Admin fees		0	82	56					70	74	79
Refunds-bonnitas		24									
Vending and hawkers		0									
Pound fees		96							113	120	127
Sports field		1									
Toilet fees		58									
Business licence		52							20	21	22
Cemetry		9							5	5	5
Plan approval fees	3	36							55	59	62
Total 'Other' Revenue	1	4 799	2 317	3 964	1 000	-	1 000	-	61 547	65 178	69 023
EXPENDITURE ITEMS:											
Employee related costs											
Basic Salaries and Wages	2	46 800	47 067	56 871	37 745	(6 785)	30 960		45 345	48 020	50 709
Pension and UIF Contributions					7 304		7 304		8 692	9 205	9 721
Medical Aid Contributions		7 478			2 782		2 782		3 197	3 386	3 576
Overtime			1 032	1 950							
Performance Bonus		1 391	2 962	2 898							
Motor Vehicle Allowance		7 364	3 357	3 357	6 517		6 517		6 937	7 346	7 758
Cellphone Allowance					743		743		799	846	893
Housing Allowances		117	4 652	5 212	1 783		1 783		2 086	2 209	2 333
Other benefits and allowances		515	2 200	2 589	7 179		7 179		8 102	8 580	9 060
Payments in lieu of leave											
Long service awards		194	354	567							
Post-retirement benefit obligations	4										
sub total	5	64 858	61 624	73 444	64 053	(6 785)	57 267		75 158	79 593	84 050
2014/15 employees costs capitalised to PPE											
Total Employee related costs	1	63 858	61 624	73 444	64 053	(6 785)	57 267	-	75 158	79 593	84 050
Contributions recognised - capital											
<i>List contributions by contract</i>											

EC135 Intsika Yethu - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

Description	Ref	Vote 1 - Exco and Council	Vote 2 - Municipal Manager	Vote 3 - Corporate Services	Vote 4 - Infrastructure Planning and Development	Vote 5 - Community Services	Vote 6 - Budget and Treasury	Vote 7 - Local Economic Development	Vote 8 - Water Services	Vote 9 - [NAME OF VOTE 9]	Vote 10 - [NAME OF VOTE 10]	Vote 11 - [NAME OF VOTE 11]	Vote 12 - [NAME OF VOTE 12]	Vote 13 - [NAME OF VOTE 13]	Vote 14 - [NAME OF VOTE 14]	Vote 15 - [NAME OF VOTE 15]	Total	
R thousand	1																	
Revenue By Source																		
Property rates							3 919											3 919
Property rates - penalties & collection charges																		-
Service charges - electricity revenue																		-
Service charges - water revenue																		-
Service charges - sanitation revenue																		-
Service charges - refuse revenue							405											405
Service charges - other						9 940												9 940
Rental of facilities and equipment					110													110
Interest earned - external investments							325											325
Interest earned - outstanding debtors																		-
Dividends received																		-
Fines						288												288
Licences and permits								1 526										1 526
Agency services						397												397
Other revenue							61 547											61 547
Transfers recognised - operational							149 850											149 850
Gains on disposal of PPE																		-
Total Revenue (excluding capital transfers and contributions)		-	-	-	110	10 624	216 047	1 526	-	-	-	-	-	-	-	-	-	228 307
Expenditure By Type																		
Employee related costs				75 158														75 158
Remuneration of councillors		14 167																14 167
Debt impairment							1 799											1 799
Depreciation & asset impairment							37 030											37 030
Finance charges							1 058											1 058
Bulk purchases																		-
Other materials																		-
Contracted services				5 779														5 779
Transfers and grants						4 680												4 680
Other expenditure							127 465											127 465
Loss on disposal of PPE							-											-
Total Expenditure		14 167	-	80 937	-	4 680	167 352	-	-	-	-	-	-	-	-	-	-	267 135
Surplus/(Deficit)		(14 167)	-	(80 937)	110	5 944	48 695	1 526	-	-	-	-	-	-	-	-	-	(38 829)
Transfers recognised - capital																		-
Contributions recognised - capital																		-
Contributed assets																		-
Surplus/(Deficit) after capital transfers & contributions		(14 167)	-	(80 937)	110	5 944	48 695	1 526	-	-	-	-	-	-	-	-	-	(38 829)

MBRR SA32 – List of external mechanisms**EC135 Intsika Yethu - Supporting Table SA32 List of external mechanisms**

External mechanism Name of organisation	Yrs/ Mths	Period of agreement 1. Number	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2. R thousand
Spontaneous Management	Yrs	3	Implementation of Performance Management System	30 June 2015	446 025.00
Penny Lindstrom Valuations cc	Yrs		Procurement of Private Property Valuers	30 June 2016	1 020 000.00
Indwe Risk (pty) Ltd	Yrs	2	Insurance Broking and related services	30 June 2015	289 619.00
Chanti Travel	Yrs	3	Travel Agency Services	30 June 2016	
Lithaba Travel Management Services	Yrs	3	Travel Agency Services	30 June 2016	
South African Bassie Travel Centre	Yrs	3	Travel Agency Services	30 June 2016	
Camelsa Consulting Group	Yrs	3	Implementation of a financial management system	30 June 2016	
Aloe Office and Business Equipment	Yrs	3	Rental of Multi-function printing solution	22 January 2017	3 906 036.00
Strategic Placement	Mths	7	Implementation of Audit Action Plan	01 June 2015	
Qaphela Quantity Surveyors Pty Ltd	Yrs	1	Quantity Surveyor Engineering Services	25 November 2015	217 000.00

INTSIKA YETHU MUNICIPALITY EC 135



Municipal manager's quality certificate

I **ZAMUXOLO SHASHA**, municipal manager of Intsika Yethu Municipality, hereby certify that the final budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the final budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

Print Name.....ZAMUXOLO SHASHA.....Municipal manager of Intsika Yethu Municipality (EC135)

SignatureDate 17 June 2015

FINAL BUDGET

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Municipal Manager's Quality Certification

I.....Municipal Manager of Intsika Yethu Local Municipality hereby certify that the adjustments budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act 56 of 2003 and the regulations made under the Act, and that the adjustment budget and supporting documents are consistent with the Integrated Plan of the municipality.

Signature.....

Mr Z.Shasha
Municipal Manager
Intsika Yethu Local Municipality
Date

FINAL BUDGET

FINAL BUDGET

FINAL BUDGET